

1 JANUARY - 31 MARCH 2019

Quarter 4 2018/19 Financial Year



QUARTERLY REPORT FOR Q4 (1 JANUARY TO 31MARCH 2019)

APPROVAL OF THE REPORT

Recommended by the CEO for Approval		Endorsed by the Accounting Authority				
Name : Mr. E. Mashimbye	Signature:	Name : Mr. H. Gabriels	Signature:			
Rank: CEO	Date ://2019	Rank : Chairperson	Date ://2019			

Acronyms **Executive Summary** p6 Governance and Oversight p8 The quarter under review 4.1 High level achievements for the quarter 4.2 Areas where targets were not met 4.3 Membership Report 4.4 Highlights for the quarter 4.5 PR, Communications & Media 4.6 Presentations 4.7 Brand Management p58 Performance for the period under review p66 PFMA and treasury regulations checklist p79 Progress on actions in the risk register p81 Progress on post–audit implementation plan p82 Financial Report

ACRONYMS

The following are definitions of the acronyms used in the report

Accord	The Local Procurement Accord (an agreement signed on 31 October 2011 by labour, government, business and community representatives to promote local procurement in South Africa, in support of the New Growth Path and government's aim to create 5 million jobs by 2020.			
APP	Annual Performance Plan.			
Brand SA	Brand South Africa, an agency of the government of the Republic of South Africa whose objective it is to market South Africa as a foreign investment destination.			
CGCSA	Consumer Goods Council of South Africa			
СРО	Chief Procurement Officer.			
CIPC	Companies Intellectual Property Commission.			
СОТІІ	Council of Trade and Industry Institutions.			
CSI	Corporate Social Investment.			
EDD	Economic Development Department, a national government department in the Republic of South Africa.			
FMCG	Fast Moving Consumer Goods.			
IPAP	Industrial Policy Action Plan			
NCPC	The National Cleaner Production Centre, a programme of the dti, housed under the CSIR which focuses on assisting companies implement cleaner production and resource efficiency measures.			
NEDLAC	National Economic Development and Labour Council, an entity of the Department of Labour.			
NT	National Treasury.			
PFMA	Public Finance Management Act No. 1 of 1999.			
Proudly SA	Proudly South African, a not for profit company incorporated in terms of the Companies Act			
SALGA	South African Local Government Association.			
SAPBA	South African Premier Business Awards.			
SAPS	South African Police Service.			
SARS	South African Revenue Service.			
SOEPF	State Owned Enterprises Procurement Forum			
the dti	Department of Trade and Industry, a national government department in the Republic of South Africa.			
The Summit	The Local Procurement Summit & Expo.			
UN	United Nations.			

EXECUTIVE SUMMARY

This report covers the period 1 January – 31 March 2019 and focuses on various highlights during the period:

In February 2018 the country was full of optimism as the ANC elected a new leader, but as the year rolled out, the country slipped into a minor but short-lived recession. SACCI's January 2019 Trade Activity Index fell to its lowest since its introduction in 2000, and February 2019 saw their Trade Expectation Index down 18 points from the same time last year when there were high expectations for trade activity. Annual inflation rose to 4.1% in February up slightly from January and President Ramaphosa's State of the Nation Address followed by new Finance Minister Mboweni's budget speech in the same month did little to allay fears by business that the country has serious economic structural challenges which require long term intervention, not short-term solutions.

The fact that the fastest growing item in the country's budget is the servicing of the national debt added to feelings of pessimism. During this quarter Treasury revised its economic growth forecast for the country down to 1.5% from 1.7%, with the potential for more job losses a reality for many. Persistent high unemployment rates, high house-hold debt exacerbated by higher fuel and energy costs, work stoppages and power outages all contributed to the grim business sentiment in this quarter. Internationally, the ongoing, unresolved Brexit issue and uncertainty around

US-China relations didn't help the overall feeling that all is not well in the world.

However, the appointment of a new SARS commissioner towards the end of the quarter was welcomed by many hopeful that he will arrest the decline of fiscal revenue which has been falling short of collection targets. In addition, Moody's rating agency postponed an announcement of the country's status on the last day of the quarter, many believe giving the President 'the benefit of the doubt' ahead of elections in early May.

GOVERNANCE AND OVERSIGHT DURING THE QUARTER

During the period under review, the Board and/or its sub-committees held the following meetings:

3.1) BOARD MEETING

The Proudly SA Board of Directors met on 26 March 2019 and considered the following:

- The Board received an update on the sponsorships received for the Buy Local Summit and Expo.
- The Chairman provided an update on the strategic meetings that he had held since the last Board meeting.
- The Board considered and approved the following:
 - Quarterly Report;
 - Annual Performance Plan for 2019/20 financial year; and
 - Budget for the 2019/20 financial year;
- · The Board received feedback on the Buy Local Summit and Expo
- The Board considered the reports from the Sub Committee meetings.
- The Board noted the request for an inflationary increase of 6% for staff and 5% for Executives from the HR and Remunerations Committee. The Chairperson of the Board was made aware of Treasury Memorandums relating to increases and requested that he and the Chairperson of REMCO meet and make a recommendation to the Board on the matter of inflationary increases.
- The Board received the Management Accounts and Cash Flow.

3.2) AUDIT AND RISK COMMITTEE

The members of the Audit and Risk committee held their meeting on 26 February 2019 and the meeting considered the following:

- The Committee discussed the contents of the proposed Board Evaluation process and questionnaire.
- The Committee received internal audit reports on audits concluded for Performance Management and Corporate Governance.
- The Committee received the Risk Register for the 3rd Quarter.
- The Committee received the outcome of the RFP for the Internal Audit. The matter would be finalised by the FINCO.

3.3) Finance and Procurement Committee

The members of the Finance and Procurement committee held their meeting on 20 March 2019 and the meeting considered the following:

- The Committee received the Trade exchange report for the year to date.
- The Committee received the report on sponsorships for the Buy Local Summit and Expo.
- The Committee noted the report on the VAT returns and long outstanding returns and suggested that the Tax Ombudsman's office be contacted for assistance.
- The Committee evaluated the budgets and suggested that there be a broader membership drive to increase membership fees and overall revenue.
- The Committee considered and agreed to recommend the budget for approval by the Board.
- The Committee considered and noted the Management Accounts and Cash Flow.
- The Committee received the report on Tenders for the Transportation of Branding Material, the Buy Local Summit and Expo, as well as the Internal Audit Tender.

3.4) MEMBERSHIP, MARKETING AND COMMUNICATIONS COMMITTEE

The members of the Membership, Marketing and Communications Committee held their meeting on 26 February 2019 and the meeting considered the following:

- The Committee recommended that the CEO request to participate at the Committee of Principals that had been set up by BUSA around the Jobs Summit.
- The Committee noted the membership report. There was increase in membership figures as well as an uptake in referrals.
- The Committee noted their disappointment with the levels of compliance to the designated sectors.
- The Committee received the update on the upcoming Buy Local Summit and Expo.

3.5) HR AND REMUNERATIONS COMMITTEE

The members of the HR and Remunerations Committee held their meeting on 20 March 2019 and the meeting considered the following:

- The Committee received the revised organogram.
- The Committee perused the Job Profiles of the Marketing and Membership Positions.
- The Committee noted the reports on training and development, leave schedules, performance management, staff profiles and staff wellness.
- The Committee agreed to recommend an inflationary increase of 6% for staff and 5% for Executives to the Board for approval. The Committee noted that the amount was below the rate of inflation.
- The Committee received the Certificate of Compliance from the UIF, a letter of good standing from the Compensation Fund and proof of reporting on Employment Equity.

3.6.) SOCIAL AND ETHICS COMMITTEE

The members of the Social and Ethics Committee held their meeting on 20 March 2019 and the meeting considered the following:

- The Committee reviewed the Social and Ethics checklist and noted it.
- The Committee received the first draft of the PAIA Manual and recommended changes.
- The Committee received the first draft of the Code of Conduct for Board Members which was tabled to the Board after the addition of further clauses.

THE QUARTER UNDER REVIEW

4.1) HIGH LEVEL ACHIEVEMENTS FOR THE QUARTER

During the quarter under review, the Proudly SA campaign was able to achieve most of its targets as contained in the Annual Performance Plan (APP) for the fourth quarter of the 2018/19 financial year.

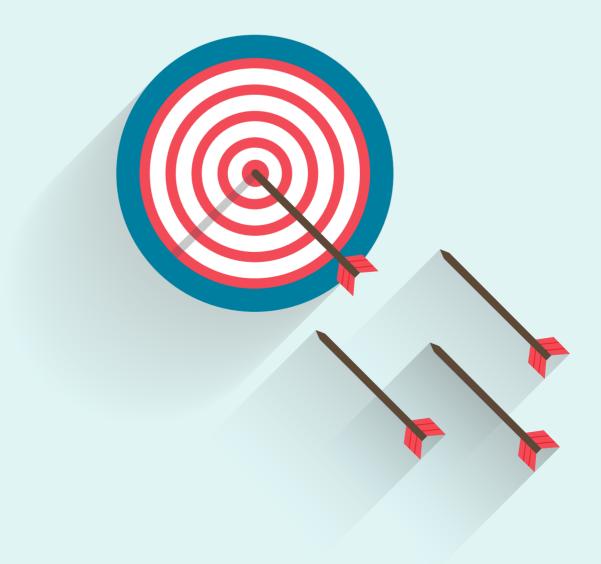
The following were some of the achievements and most of these are reported in detail in Section 5 of the report:

- Above the Line campaigns rolled out during the quarter, reached more than 5 million consumers, and mostly as a result of TV, radio, outdoor and print advertising rolled out for the 2019 Buy Local Summit & Expo;
- Below the Line campaigns reached more than 3 million consumers, mostly as a result of activities linked to the 2019 Buy Local Summit & Expo and Valentines activation media launch, newspaper articles, CEO Column, digital advertising and social media;
- An official media launch of the 8th Buy Local Summit and Expo was held which resulted in extensive media coverage for the campaign;
- The 8th edition/2019 Buy Local Summit & Expo took place on 12 and 13 March 2019 at the Sandton Convention centre, with the Expo also extended to a 2-day event for the first time in the history of the event.
- Proudly SA again co-hosted the annual SA Premier Business Awards, together with the dti and Brand SA, and this event took place on the final day of the 2019 Buy Local Summit & Expo;
- The campaign hosted its annual Valentine's consumer education activation, as a joint venture between Proudly SA and Mango Airlines (a member company), where the campaign effectively reached consumers in 3 provinces in one day (Gauteng, KZN and Western Cape);
- Proudly SA continued with its national outreach aimed at interacting with SMMEs in the provinces and hosted the last of the Business forums for the financial year in East London (Eastern Cape).
- Proudly SA hosted a Provincial Public Sector Forum in the Eastern Cape, as planned for the quarter, but also hosted and additional Public sector forum in Klerksdorp (North West), which was previously postponed due service delivery protests at the time. The campaign has as a result successfully hosted public sector procurement forums in all 9 provinces for the financial year;
- As required in the APP, Proudly SA presented and promoted its product database and the
 offering of its member companies to at least 1 business association, namely Franchise
 Association of SA.
- Proudly SA presented its strategy as well as progress made to date on its repositioning, to the members of Nedlac's Trade and Industry Chamber (TIC);
- Proudly SA continued with its tender monitoring system where tenders issued in the public sector for designated items are checked for compliance with local content provisions.
- Proudly SA's on-line shopping platform with RSA Made is beginning to show growth since its launch in Q2 (August 2018);
- The target of recruiting 50 new fully paid up members was exceeded as 52 were recruited
- The database of locally made products and services grew by an additional 265 new products with the database now having 9 630 products and services.

4.2) AREAS WHERE TARGETS WERE NOT MET:

During the quarter under review, the Proudly SA campaign was not able to achieve all its targets as contained in the Annual Performance Plan (APP) for the fourth quarter of the 2018/19 financial year, and below are some of the areas where the campaign fell short for the quarter:

 Youth activations, including campus radio competitions and interviews were not done due to resource challenges, however youth targeted stations like Jozi FM, Alex FM and Cliff Central were contracted to carry our content during the Buy Local Summit and Expo.





4.3) MEMBERSHIP REPORT FOR Q3 2018/19

Overview

The Proudly South African membership base continues to grow at a steady pace with a total of 1,484 companies currently registered as members of the Campaign. A total of 52 new members were welcomed in quarter 4 – the fifth consecutive quarter where the quarterly target of 50 new members was exceeded.

This quarter also saw the Campaign's membership base increase with altogether 16 out of the 26 sectors. The Manufacturing Sector remained the strongest in terms of new recruits as 19 members joined the Campaign followed by six new members in Professional Services. The Proudly SA Campaign footprint across the country is also continuously increasing as the new members came from eight out of the nine provinces with Gauteng bringing in 34 new members, KwaZulu-Natal eight, and four from the Western Cape.

In terms of Membership Classification, 45 SMMEs joined in quarter three along with four Diamond members including Unilever South Africa (Pty) Ltd – manufacturing 95% of its products locally, clothing retailer TFG (The Foschini Group), state-owned entity Air Chefs, and Crickley Dairy.

For this quarter, the origin of leads were mostly generated from external and internal stakeholder referrals, general enquiries and consultant-generated leads.

The rate of retention of member companies for the current quarter fell short of the target of 80% at 59%. This was due to a system failure that did not allow for members' renewal invoices to go out in time for February and March. The membership department will be migrating to a new system in May which will circumvent these errors from occurring in the future. Efforts are underway to ensure that the members that were due for renewal in quarter four do indeed renew in quarter one of 2019/2020.

The target of the number of local products and services listed on Proudly SA's database for this quarter was exceeded by 177% at 265 items added.

QUARTER 4 HIGHLIGHTS

New Members	
Target	50
Achievement	52
Renewal Rate (in percentage)	
Target	80%
Achievement*	59%
Database of Local Products and Services	
Target	150
Growth	265
Number currently listed	9,630
Exceeded target (in percentage)	177%

Terms utilised in the tables and charts in this membership report:

	Classification of Members	
Category	SMMEs Small, micro and medium enterprise turning over less than R5 million pe annum and organisations including foundations, councils, associations, not-for-profit institutions	r R500.00
	Bronze Organisations turning over between million and R10 million per annum	R1,000.00
	Silver Companies turning over between R1 million and R30 million per annum	R10,000.00
	Gold Companies turning over between R3 million and R50 million per annum	R20,000.00
	Platinum Companies turning over between R5 million and R100 million per annum	
	Diamond Companies turning over R100 millio more per annum	R100,000.00 n or
	Other Terms	
Affiliate of Diamond	A company or division that falls und Diamond (Proudly SA member comp	ler a holding company that is classified a pany category)
Beneficiary of Diamond		er organisation's enterprise and/or supplier r organisation is classified a Diamond (Proudly
TE	A membership based on a Trade Exc	change Agreement
Lead	A company before it is converted in	to a member
	Consultant-generated Lead	A member consultant who is chasing to convert a lead he/she has generated him/herself
	Direct	Enquiry received directly from organisation interested in membership
	Event	Leads generated from Proudly South African's presence at events
	Lead Origin	The platform from whence a lead originates
	Referral	Referral of a company from an internal or extra stakeholder

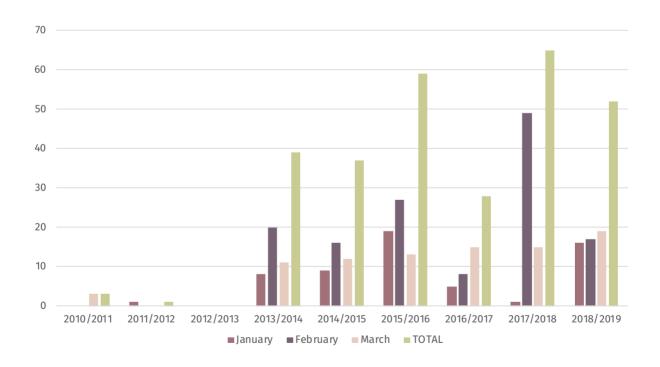
NEWLY-RECRUITED MEMBERS

Year-on-year Comparisons: Q4 2010/2011 to 2018/2019

Month	2010/ 2011	2011/ 2012	2012/ 2013	2013/ 2014	2014/ 2015	2015/ 2016	2016/ 2017	2017/ 2018	2018/ 2019
January	0	1	0	8	9	19	5	1	16
February	0	0	0	20	16	27	8	49	17
March	3	0	0	11	12	13	15	15	19
TOTAL	3	1	0	39	37	59	28	65	52

NEWLY RECRUITED MEMBERS

Year-on-year Comparison: Q4 2010/2011 to 2018/2019



2018/2019 Q4 NEWLY-RECRUITED MEMBERS BY MONTH

COMPANY	SECTOR	PROVINCE	CLASSIFICATION	LEAD ORIGIN				
JANUARY								
Basilmin (Pty) Ltd	Media, Marketing and Publishing	Gauteng	Silver	Consultant- generated				
Basotho Heart (Pty) Ltd	Manufacturer	Gauteng	SMME	Enquiry				
Bumba Technos (Pty) Ltd	Information Technology and Telecommunication	Gauteng	SMME	Referral				
EAWETO	Professional Services	Gauteng	SMME	Referral				
House of Della	Manufacturer	Gauteng	SMME	Enquiry				
Ibhu	Crafts and Home Industries	Western Cape	SMME	Enquiry				
IPADTS 33 Primary Cooperative Limited	Manufacturer	Gauteng	SMME	Consultant- generated				
Megz-M-Couture	Manufacturer	Gauteng	SMME	Enquiry				
Monate Coffee Distribution (Pty) Ltd	Wholesale and Retail Trade	Gauteng	SMME	Enquiry				
Motupa PJ Enterprise	Manufacturer	Limpopo	SMME	Event				
Native Décor (Pty) Ltd	Crafts and Home Industries	Gauteng	SMME	Referral				
Pure Grit	Wholesale and Retail Trade	Gauteng	SMME	Enquiry				
Ronem Maintenance Solutions	Construction, Engineering and Architecture	Mpumalanga	SMME	Beneficiary of Diamond				
SCAW Metals (SA)	Manufacturer	Gauteng	SMME	Referral				
Shavanda Holdings (Pty) Ltd	Agriculture	Gauteng	SMME	Enquiry				
The Eco-Smart Box cc	Manufacturer	Gauteng	SMME	Enquiry				
Touch Let's Go Travel & Tours Agency	Tourism, Travel and Hospitality	Northern Cape	SMME	Referral				

COMPANY	SECTOR	PROVINCE	CLASSIFICATION	LEAD ORIGIN				
FEBRUARY								
Air Chefs SOC Ltd	Manufacturer	KwaZulu-Natal Diamond		Referral				
Align-ED	Education, Development and Training	Gauteng	SMME	Referral				
Diamonds of Africa Holdings	Mining and Beneficiation	Gauteng	SMME	Referral				
Dlloyd Creative Enterprises (Pty) Ltd	Professional Services	Gauteng	SMME	Enquiry				
Energywise Systems (Pty) Ltd	Manufacturer	KwaZulu-Natal	SMME	Enquiry				
Equity Insights Recruitment Solutions	Professional Services	Western Cape	SMME	Consultant- generated				
Gauteng News (Pty) Ltd	Media, Marketing and Publishing	Gauteng	SMME	Consultant- generated				
Good Value Foods	Food Services	Gauteng	SMME	Consultant- generated				
Investong Group (Pty) Ltd	Professional Services	Gauteng	SMME	Enquiry				
Ipopeng Marketing	Media, Marketing and Publishig	Gauteng	SMME	Referral				
Kurumeng	Construction, Engineering and Arcitecture	North West	SMME	Consultant- generated				
Lisalona (Pty) Ltd	Food Products	KwaZulu-Natal	SMME	Event				
State Diamond Trader	Government	Gauteng	Silver	Referral				
Talbot Laboratories (Pty) Ltd	Professional Services	KwaZulu-Natal	Silver	Consultant- generated				
Tladi Visionary Arts & Crafts	Manufacturer	Gauteng	SMME	Referral				
Unilever South Africa (Pty) Ltd	Manufacturer	KwaZulu-Natal	Diamond	Referral				

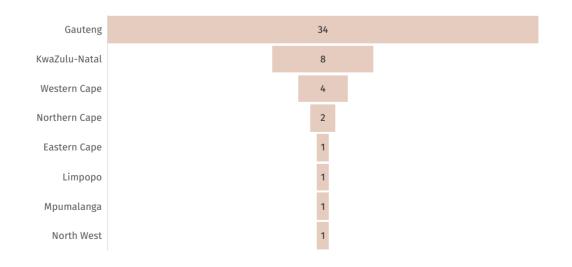
COMPANY	SECTOR	PROVINCE	CLASSIFICATION	LEAD ORIGIN	
		MARCH			
African Equations (Pty) Ltd	Food Products	Western Cape	SMME	Enquiry	
Ananse Internet (Pty) Ltd	Manufacturer	Gauteng SMME		Referral	
Centa Fire (Pty) Ltd	Professional Services	KwaZulu-Natal	SMME	Referral	
Chartered Institute of Procurement & Supply	Representative Organisations	Gauteng	SMME	Referral	
Crickley Dairy	Food Products	Eastern Cape	Diamond	Referral	
LTD Distributions (Pty) Ltd	Manufacturer	Northern Cape	SMME	Enquiry	
Lust be Original (Pty) Ltd	Manufacturer	Gauteng	SMME	Consultant-generated	
Mekluc Global Trading	Media Production Services	Gauteng	SMME	Enquiry	
Mzobe and Lakeswa (Pty) Ltd	Manufacturer	KwaZulu-Natal	SMME	Enquiry	
Nerm Application and Testing	Construction, Engineering and Architecture	Gauteng	SMME	Consultant-generated	
Notefull Gauteng (Pty) Ltd	Construction, Engineering and Architecture	Gauteng	SMME	Consultant-generated	
Sharepoint Systems (Pty) Ltd	Information Technology and Telecommunication	KwaZulu-Natal	SMME	Referral	
Spirit Motion (Pty) Ltd	Culture, Entertainment, Music and Recreation	Gauteng	SMME	Referral	
TFG Apparel Supply Company (Pty) Ltd	Wholesale and Retail Trade	Western Cape	Diamond	Referral	
The African Dermal Science (Pty) Ltd	Manufacturer	Gauteng	SMME	Consultant-generated	
The Donkey Dairy	Manufacturer	Gauteng	SMME	Referral	
Usasa International Ticket Centre	Tourism, Travel and Hospitality	Gauteng	SMME	Referral	
Xitsavi Health (Pty) Ltd	Manufacturer	Gauteng	SMME	Referral	
Zoha Corporation (Pty) Ltd	Corporation (Pty) Food Products Gauteng		SMME	Consultant-generated	

2018/2019 Q4 NEWLY-RECRUITED MEMBERS BY SECTOR, PROVINCE, CLASSIFICATION AND LEAD ORIGIN

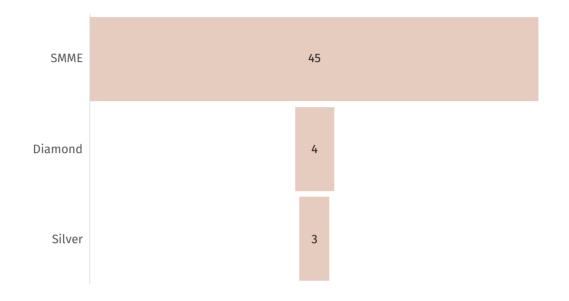
2018/2019 Q4 NEWLY-RECRUITED MEMBERS BY SECTOR

Manufacturer		19	
Professional Services		6	
Construction, Engineering and Architecture		4	
Food Products		4	
Media, Marketing and Publishig		3	
Wholesale and Retail Trade		3	
Crafts and Home Industries		2	
Information Technology and Telecommunication		2	
Tourism, Travel and Hospitality		2	
Agriculture		1	
Culture, Entertainment, Music and Recreation		1	
Education, Development and Training		1	
Government		1	
Media Production Services		1	
Mining and Beneficiation		1	
Representative Organisations		1	

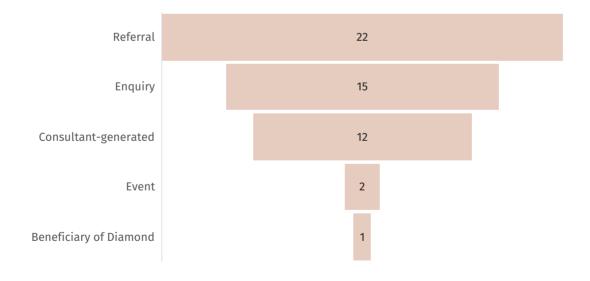
2018/2019 Q4 NEWLY-RECRUITED MEMBERS BY PROVINCE



2018/2019 Q4 NEWLY-RECRUITED MEMBERS BY CLASSIFICATION



2018/2019 Q4 NEWLY-RECRUITED MEMBERS BY LEAD ORIGIN

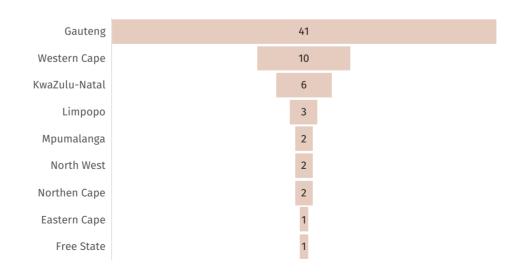


2018/2019 Q4 RENEWING MEMBERS BY SECTOR, PROVINCE AND CLASSIFICATION

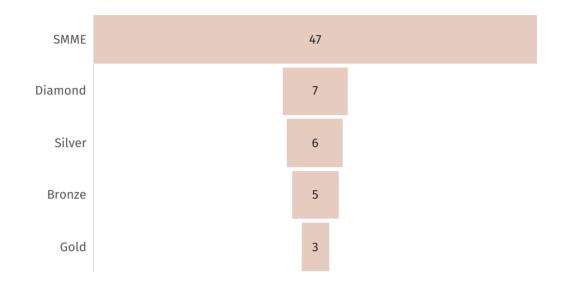
2018/2019 Q4 RENEWING MEMBERS BY SECTOR

Manufacturer		16	
Professional Services		10	
Construction, Engineering and Architecture		5	
Healthcare		5	
Media, Marketing and Publishing		5	
Industrial Manufacturing		4	
Tourism, Travel and Hospitality		4	
Crafts and Home Industries		3	
Food Products		3	
Information Techonology and Telecommunication		3	
Agriculture		2	
Community Organisations and Projects		2	
Education, Development and Training		2	
Financial Services		2	
Mining and Beneficiation		1	
Wholesale and Retail Trade		1	

2018/2019 Q4 RENEWING MEMBERS BY PROVINCE



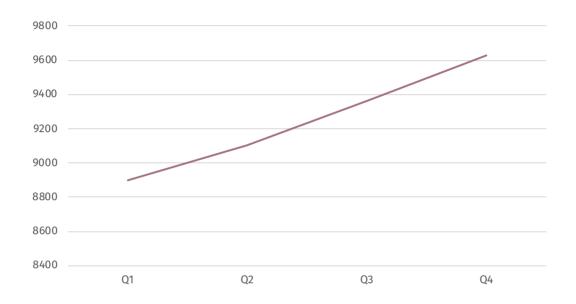
2018/2019 Q4 RENEWING MEMBERS BY CLASSIFICATION



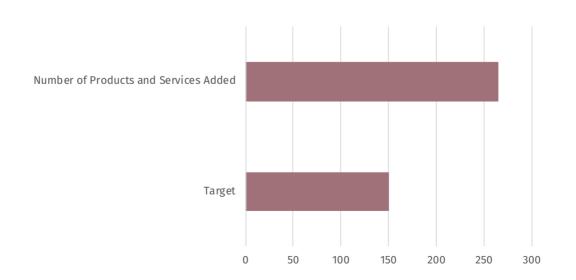
2018/2019 Q4 PROUDLY SOUTH AFRICAN DATABASE OF LOCAL PRODUCTS AND SERVICES

PROUDLY SOUTH AFRICAN DATABASE						
Period	Number of Products and Services					
Q1: 2018/2019	8,899					
Q2: 2018/2019 Q2	9,101					
Previous Quarter (Q3): 2018/2019 Q3	9,365					
Current Quarter (Q4): 2018/2019 Q3	9,630					
Current Period:	2018/2019 Q4					
Target	150					
Number of Products and Service Added	265					
Target exceeded by 177%						

2018/2019 Q1-Q4 GROWTH DATABASE OF LOCAL PRODUCTS AND SERVICES



2018/2019 Q4 ACTUAL NUMBER ADDED V GROWTH DATABASE OF LOCAL PRODUCTS AND SERVICES



4.4) Highlights for the quarter

EVENTS AND ACTIVATIONS



Eastern Cape Public Sector Procurement Forum, Hemmingways, East London - 29 January 2019

The Public Sector Procurement Forum provided Eastern Cape government procurement and supply chain officers with information on the PPPFA and their responsibilities in this regard, including meeting targets to procure from SMME's in the province.

Proudly SA CEO, Eustace Mashimbye, gave a presentation that illustrated how government efforts could be directed at increased local procurement, as well as a presentation on Proudly SA's roles and responsibilities in respect of public procurement. We also had presentations from both Tsogo Sun GM for Garden Court East London, Ian Mackay and Comair Sales Manager: Government, Nangamso Letlape on their offerings to government officials. We had an attendance of 54 delegates, all government officials from procurement and supply chain management departments.

Reach for this event: 54

Target Audience: Government procurement officials, municipal managers and other senior government officials.

Eastern Cape Business Forum- 30 January 2019

The event informed entrepreneurs and SMME's about the respective programmes that are available to help stimulate local production and local procurement in the respective region.

The event informed entrepreneurs of the business offerings provided by our strategic partners – SARS, SEFA, the dti and Mashabela Attorneys Inc, who offer funding, access to market and enterprise development programmes.

This session allowed for productive interaction between delegates and panellists.

With continuous support from the Eastern Cape Department of Economic Development, Environmental Affairs and Tourism encouraging local enterprise in the province, this will ensure the uptake of local goods and services and most importantly job creation and will ultimately result in unemployment being absorbed in the Eastern Cape.

The business match-making platform offered opportunities for SMME's to link up and exchange business ideas and networking, which proved to be a valuable and fruitful exercise, as delegates showed the hunger and an enthusiastic attitude for such platforms.

Hosted at the beautiful Southern Sun Hemingways hotel, East London on Wednesday 30 January 2019, delegates left having made lucrative business deals and prearranging future appointments.

Reach for this event: 80

Target Audience: Business, Government Officials, Consumers, SMME's, East London based member companies and Decision makers.







Proudly South African Buy Local Summit and Expo Launch, SAB World of Beer, Johannesburg – 12 February 2019

The 8th annual Buy Local Summit and Expo media launch brought media, stakeholders and sponsors together to unpack the themes and content of this year's event. As one of the Summit's sponsors, SAB hosted the launch at their premier tourist attraction in Newtown and offered abridged tours of the World of Beer to our guests. Programme director Devi Sankaree Govender brought her special brand of humour and gravitas to the event, giving the Summit and Expo as well as the overall Buy Local campaign an additional impetus.

Reach for this event: 60 Target Audience: Media, sponsors, strategic stakeholders



The Proudly SA & Mango Airlines Valentine's Day activation, Johannesburg, Cape Town & Durban - 14 Feb 2019

The 2019 instalment of the annual Valentine's Day celebration in collaboration with Mango airlines saw 2 teams taking to the skies to surprise and delight passengers aboard return flights between Johannesburg, Durban and Cape Town. The mission was to spread the buy local message through encouraging love for our beautiful country and all things South African. Cupcakes and roses were distributed to passengers in keeping with the Valentine's Day theme and the Cape Town flight had special guest, acapella artist Sabelo Welcome from Mofolo Melodies who serenaded passengers in-flight. A random ticket draw gave 4 lucky winners prizes consisting of a return Mango Airlines flight and Tsogo Sun accommodation for 2 to a destination of their choice. The day was captured in videos and pictures and was shared widely on social media and other online platforms to educate consumers on the importance of showing love for their country by buying local.





Meetings Africa, Sandton Convention Centre, Johannesburg - 26-27 February 2019

Meetings Africa is organised by South African Tourism and Proudly SA joined the dti and National Empowerment Fund on their exhibition stand. The expo is a showcase of Africa's diverse offering of services and products where African and international associations in the meetings, incentive, conference and events (MICE) business tourism and could partner and network for change under this year's theme 'Shared Economies'.

This was a platform for Proudly SA to educate exhibitors and visitors to the event on the importance of local procurement.

Reach for this event: 2000+

Target Audience: National, provincial and regional local tourism authorities, convention centres and visitor bureaux, conference and exhibition centres, hotels and accommodation providers, destination management companies, event management specialists, professional conference organisers, transport companies, business events and service providers, cruise liners, spa resorts, trade associations and travel trade publications.

2019 Elections Political Debate on Local Procurement, Southern Sun Cape Sun, Cape Town – 28 February 2019

As the country's buy local advocacy campaign, Proudly South African convened a political panel discussion in Cape Town to which we invited a broad range of political parties to question them around their policies on local procurement and job creation.

Media coverage on SABC was extensive as well as print and online reports of the event. Over 40 delegates and supporters of the various parties attended. Panelists represented AgangSA, AZAPO, COPE, DA, EFF, GOOD, SACTWU, SRWP and UDM and Devi Sankaree Govender was our panel facilitator and programme director expertly managing the 9 member panel, keeping the questions and answers relevant.

Reach for this event: 42

Target Audience: Members of the media, public, political parties & trade unionists municipalities

North West Public Sector Procurement Forum, Klerksdorp – 19 March 2019

The Proudly SA Public Sector Procurement Forum offered municipalities in the province an opportunity to learn more about their roles and responsibilities in respect of the PPPFA.

The Chief Director of Provincial Supply Chain Management, Mr Harry Mashao gave the keynote speech on behalf of MEC Wendy Nelson, stressing the importance of adherence to procurement legislation. Ms Catherine Matidza, the Director in the Industrial Procurement Unit of the dti unpacked the policy on local content. Proudly SA CEO, Mr. Eustace Mashimbye, spoke about the positive impact of increased levels of local procurement by government. The private sector was represented by Comair's Nangamso Letlape.

Representatives from Rustenburg Local Municipality, KKDM Local Municipality, Greater Taung Local Municipality, Bojanala Local Municipality and City of Matlosana were amongst the delegates, posing questions and interacting with the dti, North West Provincial Government and Proudly SA.

Reach for this event: 50

Target Audience: Procurement officials, municipal managers and other senior government officials







EXECUTIVE SUMMARY

In my introduction to the 8th annual Buy Local Summit & Expo, published in our event handbook, I spoke about how we seek to grow the event year on year, and not just growth for growth's sake but to enhance the offering that we bring to sponsors, attendees, delegates and exhibitors.

After each event, we evaluate the feedback that we receive from different sources including our registration company, this year for the first time we added the interactive WHOVA app as well as from post event questionnaires which are sent out. Each year there are new learnings and we hope never to have the same feedback repeated as this would mean we are failing in our responsiveness to the comments we receive. (Unless of course it is positive feedback of which there is always plenty – this shows we are meeting and even exceeding expectations!)



Whilst we cannot please all of the people all of the time, we recognise shortcomings where they are brought to our attention and seek to do better in the following edition of the event. In 2020, we will be reviewing the Summit content and its duration to manage the early departure of conference delegates looking to avoid Sandton afternoon traffic. We have also heeded the call that we do more to ensure the attendance of buyers from both the public and private sector at the Expo, although this year over the counter sales by stand holders, of which there was a record number, increased dramatically from previous years. We also had a record number of pre-registered delegates as well as 'walk-ins' that increased attendance figures even further. In fact, there were lots of 'firsts' in 2019.

All in all, we truly believe in the value proposition for all stakeholders in the Buy Local Summit & Expo and know that great benefit was derived from the event by those involved. Our media coverage exceeded R6 million in value but with earlier and more press exposure we are confident that we can take this closer to R10 million next year.

We are inviting early commitment by sponsors for the 2020 event in order for us all to maximise on the relationship, identifying mutual objectives early on and working to fulfil them.

CEO

Sustace Mashimbye

The Summit

SMME registration for Day One exceeded all our expectations and showed again that we are providing a valuable service to those businesses that need to expand and grow in order to be the future employers of an estimated 90% of our workforce in the coming decade.

Since its introduction 3 years ago, Day 1 has focussed on the needs of SMMEs. The programme offered presentations from leading firebrands and brand experts Thebe Ikalafeng and Sylvester Chauke, from entrepreneur and founder of the highly successful Delicious Food & Music Festival, Lloyd Cornwall well as practical advice from CIPS, The Consumer Goods Council of SA and from the dti. The keynote address was delivered by Deputy Minister of Small Business Development, Mr Cassel Mathale.

Day 2's content was delivered under the theme Driving Localisation through investment led re-industrialisation and included a successful panel discussion on that topic including member companies, SAB and Unilever, leading economist Dr Thabi Leoka and a representative from SABS. The keynote address was given by Ms Thandi Phele, DDG Industrial Development Division in the dti.





















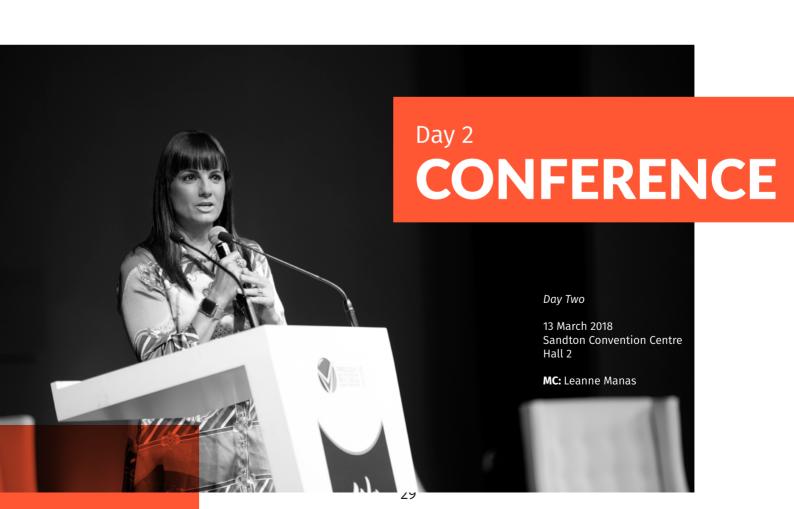












EXHIBITION

For the first time and at the request of exhibitors over the years, the Expo ran over both days of the event providing a longer opportunity for over the counter trading and for business to business networking.

Moving from its former Home Makers Expo the dti hosted the South African Furniture Design Awards on their stand during the Buy Local Expo, attracting a lot of additional attention and traffic on Day1.

With over 200 exhibitors (217 including sponsors and custom stands) the expo was the largest yet. They represented large corporations as well as small artisanal producers from a broad range of sectors eg food, textiles, manufacturing, services, IT companies and cosmetics.

A briefing session was held in advance of the event, better to provide exhibitors with all the relevant information re set up and break down, health and safety and JOC issues, as well as expectations of outcomes by Proudly SA as well as exhibitors themselves.

This year, exhibitors were encouraged to sell from their stands, and those whose products lent themselves to consumer sales were very successful. Edgars made 51% sales other testimonials including from Memuka Plastics are given below. and Township Economic Transformation secured business from Coca Cola Beverages SA and one of its SMMEs, SipSum secured a supply contract for its ginger drink with Kaya fm.

The introduction of the WHOVA app (see separate report below) encouraged business matchmaking ahead of the Expo, with the facility to make contact with exhibitors and set up on site meetings. However, a more focussed campaign to bring in targeted buyers is required in order that exhibitors from all sectors derive benefit from being at the Expo, and new strategies will be adopted in 2020 in this regard. (see feedback report and statistics)













































ONE STOP SHOP

Our One Stop Shop element brought together a number of institutions and organisations that legislate and regulate SMEs. They came equipped to provide on site practical assistance, answering questions around company registration, compliance, and financial and non-financial support programmes. This service provided delegates with the opportunity to ensure they are business ready and regulated to trade.

Organisations that formed the One-Stop-Shop comprised 12 entities/ government agencies and organisations namely The Unemployment Insurance Fund (UIF), SA Bureau of Standards (SABS), RSAMADE, Absa Bank, South African Revenue Service (SARS), Office of the Tax Ombud, The Consumer Goods Council of SA (CGCSA), Small Enterprise Finance Agency (SEFA), the dti; the Chartered Institute of Procurement & Supply (CIPS), The Core Group; Proudly SA and Tshaya Mashabela Attorneys. Each entity was given a 3m x 2m stand located at the back of the conference space, and whilst the location was not ideal in terms of foot traffic, the entities still managed to help resolve long standing issues from the delegates, quicker than normally expected.

Feedback from some of our One Stop Shop entities proved that this offering to small businesses is a working formula, of course with some room for improvement.



Re-Visits

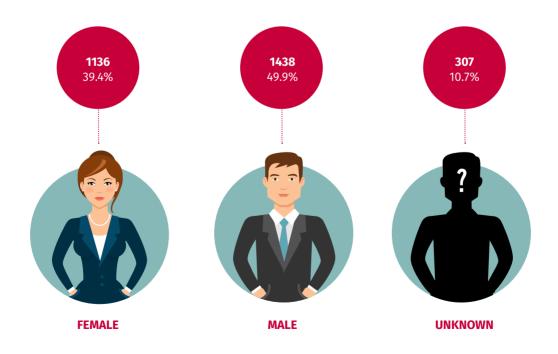


Regions

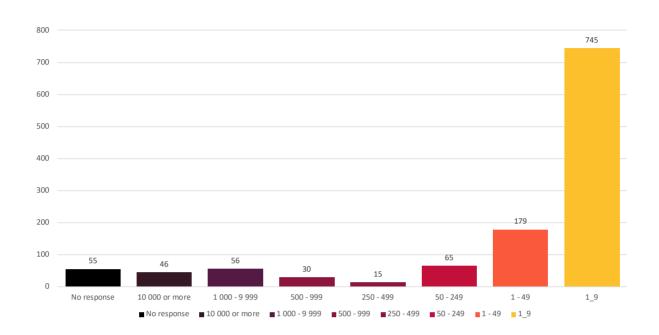


Local Postal Regions (South Africa Only)

Gender Profiles



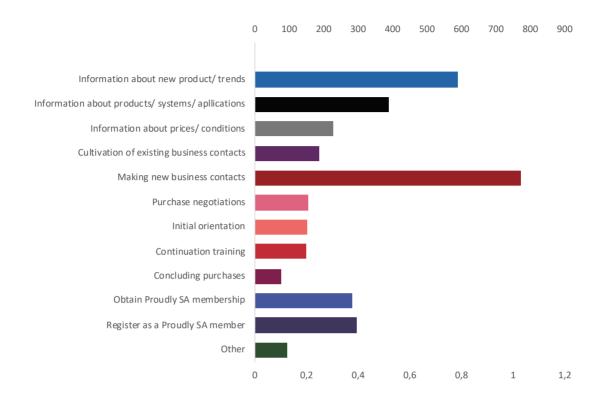
Employees in a company



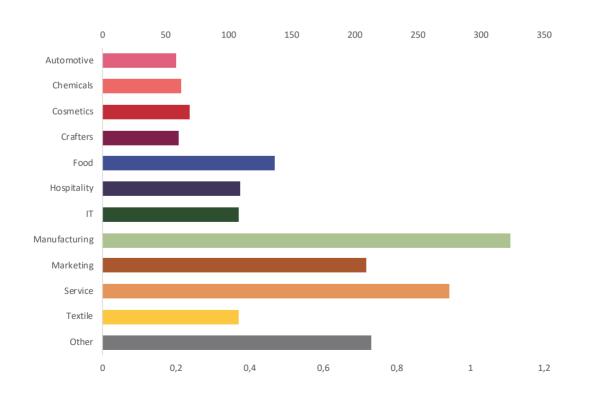
Found out about event



Reason for visiting



Industry





PR & MEDIA

With a pared down advertising budget for the 2019 edition of the Buy Local Summit & Expo, and with late confirmation of speakers and sponsors, the PR team had very little to work with in terms of content to put into the public domain in the run up to the event. The 2019 Buy Local Summit & Expo nevertheless received R6.9 million worth of media coverage.

The Media Launch took place at sponsorship partner SA Breweries' SAB World of Beer in Newtown in downtown Johannesburg. Immediately following the formalities, members of the media and fellow sponsors were hosted on a tour of the facility which is one of the city's leading tourist attractions.

Three press releases were circulated ahead of the Summit, including the launch story, a focus on content highlights and a media advisory immediately ahead of the event. We also used our weekly Tuesday Business Report column on launch day and on Day 1 of the Summit to promote attendance.

Broadcast partners

Broadcast media is the most expensive form of paid for content and so each year we have to ensure maximum ROI across new as well as tried and tested platforms. This year we spread our expenditure with outside broadcasts across 3 commercial radio stations, 2 community stations and the national broadcaster, SABC which offered both radio and TV content.



4.5) PR Communications & Media

4.5.1) Summary

The last quarter of the 2018/2019 financial year is always an exciting one for Public Relations as we put almost all our efforts into the campaign's flagship event, the Buy Local Summit & Expo.

Quarter 4 got off to an early start with PR releasing a media statement condemning unlawful replication of a copyrighted, patented and trademarked baby carrier by a large local retailer. Whilst neither party is a member of Proudly South African, the exporting of the carrier's manufacturing to China by the retailer cost the creator revenue and deprived a number of South Africans of potential jobs, and this element of the story could not go unchallenged. Our statement earned us R170 000 worth of media coverage. Later in January, we supported the events team for their East London, Eastern Cape leg of the Business and Public Sector Procurement Forums.

The media launch for the Buy Local Summit & Expo took place in mid-February at the SAB World of Beer in Newtown thanks to one of our main sponsors, SA Breweries. Immediately following the formalities, guests were taken on a tour around the facility, which is one of Johannesburg's leading tourist attractions. Media coverage was supplemented by using our weekly Business Report column on the same day as a platform for the launch announcement.

For a third year running, the campaign embarked on a Valentine's Day activation in partnership with Mango Airlines, where we encouraged passengers to "Show their Love for South Africa" as we gave away flowers, muffins and SA flags on four flights to and from Cape Town and Durban, generating modest media coverage.

In the run up to the 2019 general elections, Proudly SA in partnership with the Electoral Commission of South Africa (IEC) hosted a debate in Cape Town on February 28th with 9 political parties and a union to debate policies on job creation and localisation as per their party manifestos. With over R1 million worth of coverage emanating from this, the debate provided Proudly SA with a very impressive ROI.

As a single entity, the 2019 Buy Local Summit & Expo gave the highest publicity rate for this quarter at R6.9 million. Whilst this is only a slight increase from last year's R6.8 million, this year we did not have eTV's live coverage and SABC's Morning Live coverage shifted from peak 06h-09h00 to 09h00-10h00 only, reducing the AVE values significantly.

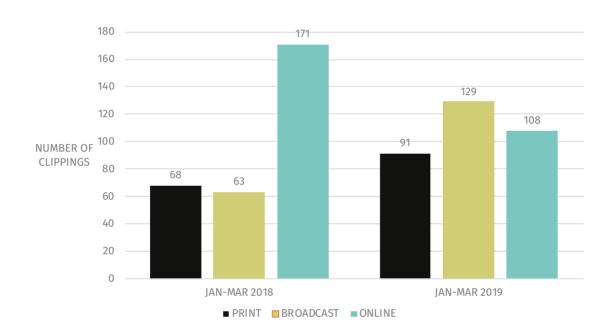
Our ongoing regular features with Media 24's You, Drum and Huisgenoot consumer magazines and our Tuesday CEO column in Independent Media's Business Report continued through the quarter in review.

Our social media following continues to grow across all platforms, and the allocation of a small budget to further growing this sector will see the campaign embrace the 4th Industrial Revolution and use innovative, modern methods to both measure and increase our impact and effectiveness on these platforms.

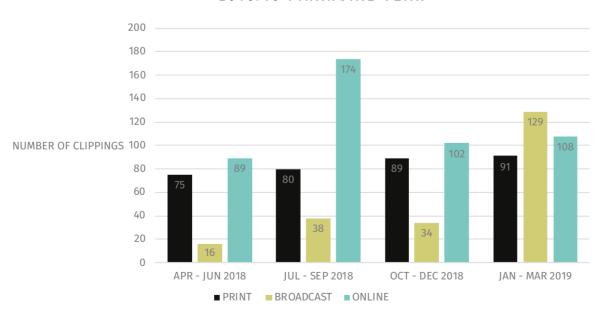
4.5.2) CLIP COUNT ANALYSIS

The clip count comparison illustrates the total number of media clippings for each media platform i.e. print, broadcast and online for the period under review (Jan – Mar 2019). Comparison is made with the same period in 2018, as well as with other quarters in the 2018/19 financial year.

CLIP COUNT COMPARISON: Q4



CLIP COUNT COMPARISON 2018/19 FINANCIAL YEAR



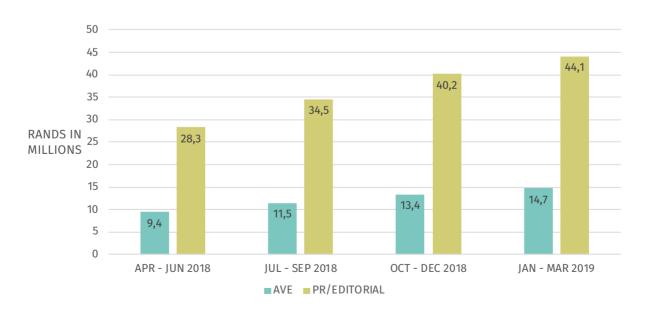
4.5.3) AVE ANALYSIS

The advertising value equivalency (AVE) is what editorial coverage would cost it were advertising space or time. PR/Editorial value is derived by multiplying the AVE by three. The total AVE value between January and March 2019 is R14.7 million and the PR/Editorial value for the same period is R44.1 million. The quarter in review has also the highest editorial value in the 2018/2019 financial year.

AVE ANALYSIS: Q4



AVE ANALYSIS
2018/19 FINANCIAL YEAR



4.5.4.1) Political Parties Townhall Debate

Event Date	28 February 2019
Description	In the run up to the 2019 general elections, Proudly SA hosted a townhall debate with some of the top political parties on their policies on job creation and local procurement in both the private and public sectors
ROI/AVE	Print: R821 638.36 Broadcast: R217 877.40 Online: R274 825.74 Total: R1 314 341.50

Political parties debate procurement plans



Political parties debate economic growth

SINAZOMEORO

As the courses geans up that the mational and promitting feet down and the mational and promitting feet down a different parties on the spot to about Advance profess on beep of to about the parties on the spot to about the parties of th



s://www.tabletalk.co.za/news/political-parties-debate-economic-growth-20110297

Tabletalk HOME NEWS SPORT ENTERTAINMENT

CAPE AUDIO COLLEGE

Political parties debate economic growth By Staff Reporter March 27, 2019



As the country gears up for the national and provincial elections, on May 8, Proudly South

Proudly South African is the country's advocacy campaign that aims to influence procurement in public and private sectors, to increase local production, influence consumers to buy local and





Proposed amendments to
Municipal Planning By-law News March 11, 2019



News February 3, 2016



Community clean-up crews



Mens May 16 -2018



Squatting? Not here, says Nautilus News Jahuary 27: 2016

All political parties must reveal their localisation policies

The various organisations' commitments to locally produced goods are under the spotlight

PROUDLY SA



EUSTACE MASHIMBYE

LAST YEAR we wrote about the massive spending that comes with elections. Now that we know the date of this year's general election, manifestos are being launched, rallies organised, cadres are being mobilised and T-shirts, caps and berets are being distributed around the country.

Despite attempts to engage the major political parties directly late last year, in an appeal to ensure all election paraphernalia was procured locally (we all know that many items in the past have been procured from China), we received not a single response.

So, even though we are quite sure that most of the election procurement has now taken place, we are setting our sights on the parties' policies on localisation and strategies for job creation, which will have a longer-term impact on our economy than a few thousand branded shifts

thousand branded shirts.

To this end, we have convened a town hall debate in Cape Town this Thursday, while Parliament is still in session and our elected MPs and party representatives are still in town. We already have the commitment of a number of the parties who are willing to come and account for their local procurement policies. Our Chief Whip for the event is the fearless Devi Sankarce Govender, who will ensure that the honourable participating members are called to order.

So far, we have gone through the manifestos of the ANC, EFF, UDM and DA. Cope and the IFP will launch theirs on March 9 and 10, respectively, and we will continue to monitor each party as they release their policy positions. For those of you who prefer not to wade through pages and pages of political discourse, we will summarise here what we know already.

It is interesting to note that the

It is interesting to note that the UDM does not feature the actual word "localisation" once, although they do state that they will "devote more resources to promote buying South African as a tool to stimulate local according to the control of the

wealth generation and job creation".
Furthermore, they will cease the
mass export of raw materials so that
jobs are created through home-grown
processing and manufacturing.



THE ANC, in its capacity as the governing party, has already implemented legislation in favour of local procurement in the public sector, and has committed to increasing the number of designated items on that list and to penalising state institutions that fail to comply. | SIPHIWE SIBEKO Reuters

The ANC, in its capacity as the governing party, has already implemented legislation in favour of local procurement in the public sector, and has committed to increasing the number of designated items on that list and to penalising state institutions that fail to comply.

It also comply.

It also has a plan for increasing localisation in the private sector, including attaching conditions to state support and incentives to "encourage" companies to match government local procurement commitments.

More will need to be done to get

More will need to be done to get localisation buy-in from those companies that are not in any way dependent on state subsidies, grants, or even state procurement, as this seems to be a gap in the policy space, mostly as a result of trade agreements and regulations which we are careful not to yiolate as a country.

to violate as a country.

As far as protection for local manufacturing goes, the ANC promises more targeted tariffs and non-tariff measures, where necessary, which is pretty much what we currently apply.

The EFF's policies around local

procurement focus on benefiting women and youth. Their measures include 80 percent legislated state procurement of local goods and services, 100 percent local procurement of foodstuffs provided to state institutions such as schools and hospitals, all food for local consumption to be produced and processed on a "massive scale", everything required for state construction to be locally produced (except those items for which we have no capacity to produce...), musical artists will benefit from the construction of recording studios in every municipality, ensuring all local music is recorded and produced here, and perhaps most radically they will impose a 60 percent local content quota on our stores.

The DA, like the UDM, does not seem to use the word "localisation" once, but in their 83-page manifesto "local" features 46 times, mostly referring to local government.

ring to local government.

They do, however, cite specific industries in distress, such as steel and sugar, and they state that they will "act in a manner which shields

local manufactures and service industries", particularly where immoral and illegal dumping of imported products is concerned.

All manifestos speak about the "what" with very little detail on the "how", and so the forum that we are convening this Thursday seeks to unpack party positions on localisation and job creation.

Come one, come all, the floor is open to every political party. Tell us exactly not just what your policies are on paper but how you plan to deal with localisation (or not) and let voters decide.

otes with localisation (or not) and let voters decide.

My song for this week is Sankomota's Now or Never, as the political parties have to prove their mettle and worth to an electorate concerned with the most pressing issues of economic growth and job creation.

Localisation is an instrument used worldwide to stimulate ailing economies and we would like to know exactly their position on it.

Eustace Mashimbye is the chief executive of Proudly South African.

his material has been copied under a Dalro licence and is not for resale or retransmission

4.5.4.2) 2019 Buy Local Summit & Expo

Event Date	12 & 13 March 2019
Description	The 8th annual Proudly SA Buy Local Summit was hosted on the 12th and 13th of March at the Sandton Convention Centre. The event is a multifaceted solution to broadening access to market for members, introducing financial and non-financial business development support to members and delegates, and creating a rich, diverse networking hub ripe for harvesting invaluable connections.
ROI/AVE	Print: R711 521.34 Broadcast: R5 360 395.02 Online: R784 343.20 Total: R6 856 259.56

Publication: Business Report (The Star) Date: Tuesday, March 12, 2019

Come and join us at the Buy Local Summit & Expo

TODAY is the first day of our annual flagship event, the Proudly South Afri-can Buy Local Summit & Expo, about which I wrote last month when we launched this 2019 edition.

Since then, the programme has been finalised, speakers have polished their presentations and our member companies have signed up in their numbers to exhibit as part of the exclusively Proudly South African Expo of top-quality local products and services

Being an election year, this is a busy time for our principals and so we have to thank Deputy Minister of Small Business Development Cassel Mathale and the director-general of the Department of Trade and Industry, Lionel October, for standing in for Minister Lindiwe Zulu and Minister Rob Davies today and tomorrow

respectively.

Today we will be addressing SMMEs and entrepreneurs and giving them some tips and advice on setting up and even more important on sus taining their businesses in order that they grow and become the employers of tomorrow.

Among the line-up today are three home-grown entrepreneurs who PROUDLY SA



EUSTACE MASHIMBYE

started small, but who have all "made it big" with their own businesses, having walked the difficult road of the entrepreneur to get to where they are today.

They include Lloyd Cornwall, who always introduces himself as "English and was introduces influent as English by birth and South African by choice" and we love him for that. Lloyd founded the Delicious international Food & Music Festival,

which takes place in Gauteng every

His presentation is titled "Who gives a Damn" and we can't wait to see where he goes with that.

By the way, if you are in Johan-nesburg and are reading this early

enough, we only kick off at 9.30 this morning, so there might still be time for you to come to the Sandton Convention Centre and catch the proceedings.

If you don't make today, there is always tomorrow.

Thebe Ikalafeng is back by popular demand.

He spoke two years ago and was so well received, we have asked him back again, this time to speak on the African brand revolt: How African brands are challenging global brands. We hope he will truly inspire our delegates and exhibitors to go out and

take their local offerings to the world. All-African Young Business Leader of the Year 2017 Sylvester Chauke rose through the marketing ranks in FMCG and broadcasting, establishing his own innovative brand agency DNA Brand Architects in 2012. He is now recognised as a trailblazer and has a string of awards and accolades to his name.

Who better to speak to us about the psyche of the South African consumers, who are the people we need to convince that South African excellence is real first, even before we think about exporting.

Tomorrow's programme puts more focus on the country's need to re-in-dustrialise, and we are driving this process through increased levels of localisation.

Dube TradePort, a Special Eco-nomic Zone infrastructure project of the KZN Provincial Government will present a case study and Edcon will demonstrate how they have worked to localise their supply chain from cotton farmers to clothes rails.

Six of our small businesses will strut their stuff on the catwalk and demonstrate the wide range of locally made men's and women's clothes lines available in Edgars and Jet, so please come and support these brave models! Both days include interactive

panel discussions. They say great minds think alike, but sometimes it's the way panellists think differently about a topic that makes for a more interesting discussion, so we look for-ward to great outcomes from some great thinkers.

Like Stimela said in their song Zwakala, come join us at the Buy Local Summit & Expo, attendance is free.

Eustace Mashimbye is the chief executive of Proudly South African.

sterial has been copied under a Dalto licence and is not for resale or retransmission.

Furniture designers feature nationally

Ms Tholakele Nkosi and Mr Sandile Ndlangamandla were finalists in the National Furniture Design Competition presented by the Department of Trade and Industry.

presented by the Department of Trade and Industry.

The duo were the only finalists from the Mpumalanga province and winners were announced at the Proudly South Africam Buy Local Summit in Sandton, Johannesburg on Tuesday, 12 March.

The competition was aimed at identifying and nurturing furniture design talent, raise the profile of furniture manafacturing in South Africa and to grow the industry's

With the necessary funding, we could grow our company, employ more people and start producing

competitiveness by encouraging new product design and differentiation.

product design and differentiation.

The theme of the competition was making the best use of the minimum available space in a house, All the finalists were eligible to win in two categories, namely students and established manufacturers, and they will also get an opportunity to exhibit their designs at the summit.

Ms Nkosi stumbled upon the formiture competition while she was in the process of seeking information about getting a stump of approval (SABS approval) for the products that her company. Nape Mbhele Tradings and Projects, manufacturers.

Born and bread in Wesselton, a former student at Gets Tshander VET College, she enlisted the help of Mr Sandile.

ce that was recently judged in the Na

Ndlangamandla, a Civil Engineering and Ndlangunandla, a Civil Engineering and Building Construction student at the same college, to draw and construct her designs. "I am a creative mind and I cunceptualise ideas in my head and Sandile makes them come alive on paper and constructs them," Ms Nixosi said. Their unique, multiparpose bed and stylishly attractive television stand captured the imagination of the judges, resulting in them being nominated as finalists.

Ms Nixosi said the national exposure that

her company received from being in the competition and from participating in the exhibition was a luge boost to the profile of the company, and probably the company's bank balance. The duo has already begun getting orders for tailer-made furniture and with the exposure from the competition, their company continues to grow from strength-to-strength.

"With the necessary funding, we could grow our company, employ more people and start producing furniture in bulk so that we

could get owners of hotels, guest houses, and furniture shops to place orders." However, the pair have long term goals of owning their furniture factory in Emula and create employment opportunities for the bouth.

and create empanyment opportunity youth.

For now, they continue to use the facilities of GS College, who they are grateful to, to produce beautiful works of furniture.

"With the right connections, we will be able to buy the necessary machinery and expand our business." Ms Nkosi concluded.

Publication: Star (Country Edition) Date: Wednesday, February 13, 2019

Opening doors for businesses

Opportunity to market local products

MPILETSO MOTUMI

TERENCE Leluma went from work ing with nine people to having 43 employees. Being a member of Proudly South African has opened many doors

for him.
"We started this journey in 2016 we started this journey in 2016
when I went to meet my in-laws in
Diepkloof. My wife's father was making this relish and after tasting it I
thought the whole world needs to
know about this," said the founder of
spice condiment brand, Makhamisa.

Sizes then, they had preferred.

Since then, they had performed scientific trials and started making and packaging Makhamisa – condiments with African heritage flavours which include Pickled Vegetables Hot, Pickled Vegetables Mild, Jalapeno Sauce Hot and Jalapeno Sauce Mild.

and Jalapeno Sauce Mild.

"The response was highly positive and we started building a business case over two years and thought that since we had already spent over R450000 – selling a flat and a bakkie – we would approached the Industrial Development Corporation of SA (IDC).

"Today we have managed to secure."

ment Corporation of SA (IDC).

"Today, we have managed to secure R56million to build a world-class manufacturing facility."

Their factory received a cash injection and a grant for business development from the IDC and the Department of Trade & Industry.

"It is through hard work, commitment and dedication, driving this single vision of being the preferred supplier of condiments using indigesupplier of condiments using indige-nous ingredients as core ingredients."



Leluma is one of the participants at the Buy Local Summit and Expo taking place next month.

Yesterday, Proudly SA hosted a media launch for the two-day expo that will focus on the needs of small businesses.

Now in its eighth year, the summit will focus on the theme "Localisation through Investment led Re-Industrialisation"

Proudly South African chef execu-tive Eustace Mashimbye said accessi-bility was one of the key issues with

binity was one of the key issues with finding local products.

"Through this event we are making it easier for people to identify those products that are made locally and to put the faces to some of those brands that have exciting products.

The tree decrease on March 12 and

that have exciting products.

The two-day expo on March 12 and 13 in Sandton, Gauteng, is open to the public, free of charge.

Mashimbye said there will be a conference and a summit on the first day where entrepreneurs will be showcasing their products and experts would be assisting SMMFs.

The second day of the summit would focus on localisation and how procurement can be leveraged to the

procurement can be leveraged to the benefit of business and the country.

4.5.4.3) SA Premier Business Awards 2019

Event Date	13 March 2019
Description	The 6th annual SA Premier Business Awards were hosted at the conclusion of the Proudly SA Buy Local Summit at the Sandton Convention Centre on March 13th. The Awards are aimed at promoting and encouraging businesses across all sectors to embrace transformation.
ROI/AVE	Print: R2 298 276.38 Broadcast: R306 423.10 Online: R612 016.93 Total: R3 216 716.41



Publication: Sandton Chronicle Date: Friday, March 29, 2019 Page: 7



The winners celebrate their awards during the South African Premier Business Awards. Photo: Supplied

Awards to promote growth

The Department of Trade and Industry hosted an awards ceremony in Sandton to promote the spirit of success and innovation as well as job creation, good business ethics and quality.

The Annual South African
Premier Business Awards
are aimed at promoting and
encouraging businesses
across all sectors to embrace
transformation. The winners
were announced by the Minister
of Trade and Industry, Dr Rob
Davies.

The awards in different categories were presented by the Department of Trade and Industry, Proudly South African and Brand South Africa.

In his keynote address, Davies said the awards were also aimed at encouraging businesses to play their part in growing our economy and making South Africa a globally competitive nation.

"While recognising excellence in business through an initiative of this stature, we will also ensure that we put our focus on those areas of business regulation that require amendments to improve enterprise and industrial development, fast-track economic transformation and equity, and protect consumers," said Davies.

Davies added that the South African Premier Business Awards were about recognising and celebrating South Africa's entrepreneurs and companies that invest in both human and technical resources in various activities and produce quality products and services.

He congratulated all the finalists

and winners.

The acting chief marketing officer of Brand South Africa, Sithembile Ntombela congratulated the winners on their well-deserved awards.

"These awards are an affirmation of your hard work and dedication towards the implementation of the country's blueprint and advancing our global competitiveness. Once again, congratulation for your achievement to all the entrants and particularly the winners," she said.

The CEO of Proudly South African, Eustace Mashimbye commended winners and entrants that are committed to local production and to increasing levels of localisation in their supply chain.

This material has been copied under a Not Selected licence and is not for resale or retransmission.

4.5.5) Press Releases

The following were issued between January and March 2019:

No	Date	Release/Commission	Title
1	16 January	Press release	Proudly SA kicks off 2019 with 2 East London Forums
2	05 February	Business Report column	Retail sales slump
3	12February	Press Release	8 th annual Buy Local Summit & Expo to be biggest yet
4	12 February	Business Report Column	Launch of 8 th annual Buy Local Summit & Expo
5	14 February	Press Release	Valentine's Day with Mango Airlines
6	19 February	Business Report Column	Load shedding opens the doors for imports to flood the local market
7	25 February	Press Release	Proudly SA calls political parties to account for localisation policies ahead of the election
8	26February	Business Report column	Party manifestos and local procurement
9	February edition	Leadership magazine	Q&A with Eustace Mashimbye
10	February/March/April edition	SA Business Integrator	Foreword by Eustace Mashimbye
11	February	GCIS commission	Q&A with CEO
12	05 March	Business Report column	Strategic sourcing is critical in government procurement
13	05 March	Press release	Programme highlights of 8th annual Buy Local Summit & Expo
14	11 March	Media Advisory	Buy Local Summit & Expo
15	12 March	Business Report column	Localisation through investment led reindustrialisation

4.5.6) Media Visits/Engagements

To build and strengthen good working relationships with the media – and to promote good media coverage of Proudly SA and its activities – the PR Manager and the PR officer had both formal and informal meetings, networking sessions and/or direct and indirect interactions with members of the media and/or advertising officials from the following media platforms (among others).

BROADCASTING	PRINT	ONLINE
 TO2 Cape Talk CCFM (Cape Community Radio) CGTN News Channel Africa ENCA Gau TV Good Hope FM Hot 91.9 FM Jozi FM Kaya FM 95.9 Lesedi FM Metro FM OFM Power FM Radio 2000 Radio KC Radio Overberg SABC 2 SABC News SAFM Tru FM Unisa FM Whale Coast FM 	 African Decisions Atlantic Sun Business Report (Pretoria News) Business Report (The Mercury) Business Report (The Star) Cape Argus (AM Edition) Cape Argus (Late Final) Cape Times (First Edition) CEO Daily Dispatch (Final Edition) Drum Engineering News Entrepreneur Farmer's Weekly Get It (Bloemfontein) GO! & Express Government Publications: Vuk'Uzenzele Hoevelder/Highvelder Landbouweekblad Leadership, Focus News Horn Bohlabela News Horn Mbombela & Swaziland Nix Matters 	 702 African Daily Voice African Decisions All Events.in All4Women AllAfrica Amplifier APO Group (Africa Newsroom) Atlantic Sun BizNis Africa Blue Cube Media Border-Kei Chamber of Business Brand South Africa BRICS Journal Business Insider South Africa Cape Talk Cape Town Live Channel Africa City Press Destiny Connect Destiny Man Egoli Jozi News Engineering News Enterprise Africa Farmer's Weekly Find All News (8) Herald Live Hoëvelder/Highvelder Ima Media Com IOL (10) Leadership Lephalale Express Mark Lives! Media Update Metros Press

BROADCASTING	PRINT	ONLINE
	 Northern News (Goodwood/Parow) Plainsman Pretoria News SA Electrical Contractor Sandton Chronicle Sawubona South African Business Integrator Sowetan (Early Edition) Sowetan (Early Edition), Job Market Sowetan (Free State) Sowetan (Free State) Sowetan (KZN) Sowetan (KZN), Job Market Sowetan (Late Final) Sowetan (Late Final) Sowetan (Late Final), Job Market Sunday Times (Express Edition), Lifestyle Magazine Sunday Times (Gauteng) Sunday Times (Western Cape) Table Talk The Herald (Zimbabwe), Business The Mercury (First Edition) The Mercury, Network The Star The Star (Country Edition) Trader's Friend (Independent Retailers and Wholesalers) You 	 Moneyweb My PE News My PR Northern News (Bellville/Durbanville) Northern News (Goodwood/Parow) Northern News (Kuils River/Brackenfell/Kraaifontein) Now in SA Ozi Africa Plainsman Polity Power FM Quicket Randburg Chamber of Commerce & Industry SABC News Sandton Chronicle Sasol Show Me South Africa South Africa Today South Africa Government News Agency Sowetan Live Stream Africa Tabletalk The Citizen The Presidency of the Republic of South Africa Through my Wineglass Trans Africa Radio Travel & Things Vuk'uzenzele

4.5.7) Social Media

Below is a table which illustrates Proudly South African's following on social media platforms.

	07 Jan 2019	07 Feb 2019	07 Mar 2019
Facebook Likes	14 922	15 010	15 085
Facebook Follows	14 904	14 992	15 070
Twitter	159 459	160 697	160 851
Instagram	2 933	2 975	3 043
LinkedIn	340	363	397

Our social media platforms continue to grow across all platforms, and we are excited to be allocated a social media budget which will see the Campaign embrace the 4th Industrial Revolution and use innovative, modern methods to both measure and increase our impact and effectiveness on these platforms.



4.6) Presentations

The Proudly SA CEO, Eustace Mashimbye made CEO-led presentations at various events and at various media interviews. The aim of these presentations is to create awareness and to educate audiences about the Proudly South African Campaign and what it stands for. Businesses/enterprises are also invited to support and join the Proudly South African Buy Local Campaign.

The CEO-led presentations included, among others, the following:

DATE	EVENT	VENUE
29 January 2019	Public Sector Procurement Forum	East London
30 January 2019	Business Forum	East London
5 February 2019	FASA Presentation	Sandton
12 February 2019	Buy Local Summit and Expo Launch	Newtown
28 February 2019	Political Forum (Sector Specific)	Cape Town
15 March 2019	Economic Policy Dialogue	DBSA
19 March 2019	North West Public Sector Procurement Forum	Klerksdorp
27 March 2019	NEDLAC TIC Presentation	Rosebank

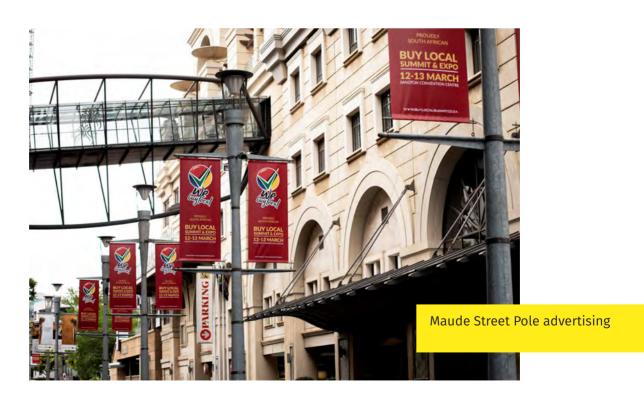
BRAND MANAGEMENT

During the quarter in review we looked at public perceptions of our brand, using the information bet-ter to tailor our advertising appeal to specific audiences. The advertising and branding for the quarter was aimed at promoting and advertising the 8th annual Buy Local Summit and Expo 2019, our flagship event.

Our messaging of We Buy Local continued from the preceding months, celebrating the brand and the people who buy local and generating a feel-good factor for buying locally. We included images of the people who celebrate local goods and services and the country as a whole. The images depicted on the branding showcased relatable images of South Africa as well as depicted the activities of the campaign, taking a journey and using pictures to say a thousand words. IN this way we reach the consumer making the activities and message of the campaign relatable.

Using digital marketing for the Buy Local Summit & Expo, we reached the maximum identified and targeted audience in short timelines with maximum impact. The digital campaign was supported by Google Analytics as well as social media promoting and driving attendance numbers to the event.

Street Pole Advertising



BUY LOCAL SUMMIT & EXPO BRANDING











Print Advertising



Co-Branding Print Ads













DIGITAL ADVERTISING

In addition to our usual efforts to promote the event, this year, we procured the services of known influencers to help drive up the registration numbers ahead of the event. We updated social media pages with the new event look and feel and even got the hashtag #BuyLocalSummit2019 to trend.





The emphasis in the run up to the event was placed on social media with its power to target and reach a high number of diverse audiences on the different platforms, from a business focus on LinkedIn to a more dynamic reach on Twitter. To replace traditional print platforms, we generated specific content for our own use and provided speakers and presenters with e-cards that they could also post on their own pages to generate interest in the event.

As a result, we saw a kaleidoscope of interactions and posts on social media from exhibitors, speakers and delegates alike. Once again, we experimented with paid-for social media and this year adding the use of "influencers" to help drive the Buy Local message.

Promoted tweets, posts on Facebook and Linked In





Facebook: Traffic - This campaign has performed well and achieved its objective. The total number of impressions was 1.72 mil with the total number of link clicks at 1 452, making the average link click rate of the campaign 0.08%. The average CPM for the duration of the campaign was R14.85. Throughout the lifetime of the campaign, the total number of post engagement was 1 624. Compared to the brand's previous campaign this was a decrease however this is likely related to the Buy Local Summit 2019 campaign's duration being 10 days.

Twitter: Awareness - As with the Facebook campaign, the twitter campaign has performed well and delivered on its objective. The campaign accumulated 397 185 impressions and 3 594 tweet engagements with an average engagement rate of 0.90%. The average CPM on twitter was R37.65.

LinkedIn: Awareness - The campaign accumulated 20 574 impressions and 610 total engagements with an average engagement rate of 2.96%. The average CPM on LinkedIn was R943.74. This platform has far fewer active users than Facebook and Twitter, therefore costs are higher. LinkedIn is, therefore, more of a strategic choice as it targets specific professionals.

Social Media Advertising



Delivery

397,185 3,594

Performance

0.90%

Spend

R14,988.97 R37.74

Date *	Impressions	Engagements	Engagement Rate	Cost	СРМ
7 Mar 2019	л,256	560	0.95	12,500	IGS: 97
8 Mar 2019	67,452	530	0.78%	R2,500	896.85
9 Mar 2019	65,354	528	0.81%	R2.500	138.25
10 Mar 2019	bb,d31	523	0.56%	12,500	138.27
11 Mar 2013	57,316	251	1.09%	R2,500	R37.14
12 Nor 2015	60.053	622	1,000	R2 (88 97	801.05



Delivery

1,721,963 3,035

Performance

1,452

Spend

R25,570.06 R14.85

Date -	Impressions	Clicks	Link clicks	CPM	CPM
6 Mar 2016	162,749	226	102	R13.08	R2 128 46
7 Mar 2015	215,613	:89	204	814.58	16,436.57
8 Mar 2010	212,028	442	201	R15.64	10111231139
9 Mar 2019	204,589	482	226	R1G.28	R4,308.11
10 Mar 2019	315,034	583	285	R14.50	R4.612.8
11 Mar 2019	305,712	531	149	R13.97	194,514.74
12.584*2019	159,114	293	144	R14.97	R2,361.26
13.54512019	40,894	89	47	R18.56	5759.09



Delivery

Engagements 610

Performance

2.96%

Spend

R19,416.46 R943.74

Date -	Impressions	Engagements	Engagement Rate	CPW	Cost
8 Mar 2010	2,817	15	5,08%	R1,329.59	EL912.91
9 Mar 2019	3,782	125	3,31%	81/017/09	R3,546 63
19 Mpr 2019	4.161	130	3.12%	R903.19	R3.758.17
11 Mar 2019	4,615	119	254%	882707	18,532.57
12. Mar 2019	5,011	146	2.17h	8280.50	RI,966 17
13 Mar 2019	5	2	đ	5	PO

PERFORMANCE FOR THE PERIOD UNDER REVIEW

Performance for the period under review (1 January to 31 March 2019) - Performance against the Annual Performance Plan targets for the quarter

Strategic objective/outcome					
Performance Measure or Indicator	Annual Target	Quarterly Milestone (Q4 target)	Actual Achievement (Q4)	Reason for Variance	
Educate consumers on the importance of buying local (Local Procurement Accord) – Influencing "Buy Local" purchase behaviour	To increase awareness of Proudly SA (products and services), influence purchase behaviour in favour of local products, raise the profile of local products and educate consumers on the importance of buying local through: * Above-the-line campaign, i.e. Top of mind awareness through various platforms incl. TV, radio, print, outdoor, online and social media campaigns – number of people reached;	*Above-the-line – Buy Local (Buy Back SA/Meet the Locals) activism campaign reaching at least 20 million consumers	*Reach 5 million consumers during each quarter	*Buy Local Summit & Expo advertising campaigns reach exceeded 5 million consumers cumulatively – through TV, Radio, Outdoor and print exposure, including SABC, eNCA and various Radio platforms	
Educate consumers on the importance of buying local (Local Procurement Accord) – Influencing "Buy Local" purchase behaviour	To increase awareness of Proudly SA (products and services), influence purchase behaviour in favour of local products, raise the profile of local products and educate consumers on the importance of buying local through: *PR and Below the line activities through Social Media, press releases, radio interviews and other PR related activities;	*PR & Below the Line Activities reaching at least 10 million consumers per annum;	*Reach 3 million consumers during Quarter 4	*Reach exceeded 3 Million consumers through Media24 monthly advertorials, Business report weekly column, social media presence, billboards, Valentines activation in collaboration with Mango.	
	Road show through Consumer Activations (Education Through Edutainment);	provinces annually	for Quarter 4	-Valentine's Activation	

Strategic objective/outcome					
Performance Measure or Indicator	Annual Target	Quarterly Milestone (Q4 target)	Actual Achievement (Q4)	Reason for Variance	
	*Youth targeted Campaign, incl. university radio stations and other youth targeted initiatives	*Participation in youth targeted activities reaching at least 750k youth	*No youth activities were planned for Q4	*Buy Local Summit & Expo PR and media activities included youth targeted Radio stations	The annual target was not achieved, however the youth targeted Radio activities helped reach the youth constituency
		*8 x Campus Radio interviews/ competitions or advertising campaigns per annum	*2 campaigns were planned per quarter	*No campus radio activities rolled out	*No campus radio activities done due to budget constraints with the focus rather on youth radio stations reaching all youth in those areas
	*Proudly SA Events/Exhibitions/Expo's/Village s at trade expos;	*Participation in at least 8 major trade expos per annum;	*At least 2 major expos per quarter	*Participated in the Meetings Africa & hosted the Buy Local Summit & Expo.	
	*Increased awareness of the buy- local message in support of Heritage Day/Week/Month	*Roll out of at least 3 major Proudly SA month activities per annum	*No Proudly SA week activities planned for Q4	*Proudly SA Week was hosted in Q3	
	*Proudly SA CSI projects	*At least 2 CSI projects per annum	*No CSI activities planned for Q4	*No activity planned for this quarter.	
Promoting Proudly SA logo as a Country of Origin label to improve fair and legal trade	Above-the Line Campaigns promoting the Proudly SA logo as the Country of Origin label. These include Radio Adverts, TV Blurps, Print Banners, Street Posters, Social Media Campaigns, Proudly SA Website.	Above the line – Buy Local (Buy Back SA) Activism Campaign reaching at least 20 million consumers;	*Reach 5 million consumers during each quarter	*Buy Local Summit & Expo advertising campaigns reach exceeded 5 million consumers cumulatively – through TV, Radio, Outdoor and print exposure, including SABC, eNCA and	
	*Introduction of Eco-labelling in specific sectors (partnership with UNOPS)	*Promotion of Eco-labelled local products in the agricultural sector in 3 provinces	*No activity planned for Q4	*No Eco-labelling activities done for the quarter	Project concluded and to be revisited in the new financial year

Strategic objective/outcome					
Performance Measure or Indicator	Annual Target	Quarterly Milestone (Q4 target)	Actual Achievement (Q4)	Reason for Variance	
Increase procurement of local products and services in the public sector through increased engagements with the public sector.	Educational roadshows Increase buy-in and support for local procurement by the public sector (all state organs) through:				
	*Presentation to SOEPF (State Owned Enterprises Procurement Forum) per annum	*At least 1 presentation to SOEPF per annum	*No activity planned for Q4	*No presentation made during this quarter	*SOEPF members invited and participated at the Buy Local Summit Partnership concluded with NT for Proudly SA to participate in their procurement forums
	*Partnership with the dti, EDD, National Treasury and provincial government departments on education of procurement officials on the implementation of the public procurement regulations in support of local procurement for designated sectors in national, provincial & local government departments and to monitor procurement within the public sector	*Presentation at 1 government's SCM forum with Heads of procurement from various national government departments	*No presentation planned for Q4	*No activity scheduled for the quarter.	
	*National, provincial and local departments visits – engagement with procurement officers	* Provincial Public Sector forums in at least 9 provinces	* No Provincial Public Sector forum planned for Q4	*2 procurement forums held (NW and EC)	NW forum had previously been postponed from Q3 due to the political instability in the province
	*Presentation at SALGA	*Presentation at least 1x SALGA member's forum and/or event;	*No presentation planned for Q4	*SALGA members from 2 provinces participated in the procurement forums (NW and EC)	
	*1-2 x day Buy Local Summit – focusing on all state organs and business procurement *1-2 x Day Buy Local Expo – of all SA companies focusing on the priority Sectors - SCC – 'Made in SA' Expo	*At least 1 summit to be held per annum *At least 1 Buy Local Expo held per annum	*Buy Local Summit planned for Q4 *Buy Local Expo planned for Q4	*The Buy Local Summit took place on the 12&13 March 2019 *The Buy Local Expo took place on the 12&13 March 2019	

Strategic objective/outcome					
Performance Measure or Indicator	Annual Target	Quarterly Milestone (Q4 target)	Actual Achievement (Q4)	Reason for Variance	
	*Sector Specific Workshops	*3 x sector specific forums per annum	*No sector specific forums scheduled for Q4	Town Hall Debate Political parties procurement Forum hosted	
	*Business Forums with dti and other strategic partners	*9 business forums per annum	*No business forums scheduled for Q4	*Eastern Cape Business Forum (East London	
	*Proudly SA Events/ Exhibitions/ Expo's/ Villages at trade expos	* Participation in at least 8 major trade expos per annum	*2 trade expos scheduled per quarter	*Participated at the Meetings Africa and hosted the Buy Local Expo.	
	*SA Premier Business Awards aimed at rewarding SA companies that achieve high levels of excellence in the course of doing business	* Co-hosting 1X annual SA Premier Business Awards event (as a partner to the dti)	*Awards re-scheduled for Q4	* The SAPBA Awards were incorporated into the Buy Local Summit	
Brand Management Brand research - Development of a scientific basis for local procurement	Existence of an Economic Impact Study to contribute to the increase in the uptake of local products and services and procurement by the public sector, private sector and consumers;	*Brand or Consumer Research to be undertaken at least once per annum	*No consumer research study planned for Q4	*No research planned for Q4	
Brand Compliance and IP. Effective management of Proudly SA intellectual property	Percentage of successfully executed letters of demand and court actions against identified transgressors	*Action/letters of demand to all (100%) irregular users of the Proudly SA logo identified	*100% of all identified illegal users sent letters	*All identified irregular users were sent letters – 100%	
		*Annual compliance review of all members	*100% (All) members checked for compliance	*All members contacted as part of the new and renewals membership compliance process – 100%	

Strategic objective/outcome					
Performance Measure or Indicator	Annual Target	Quarterly Milestone (Q4 target)	Actual Achievement (Q4)	Reason for Variance	
		*Weekly monitoring with Adams & Adams of companies that are using the Phrase and logo illegally	*Monitoring of the use of logo and phrase done illegally – 100% contact with all identified companies	*Monitoring done by Adams and Adams weekly – 100%	
Partnership with enforcement agencies	*To prevent illegal imports, counterfeit products, dumping of unsafe products and under invoiced products through Below and Above the line Anti- piracy and illicit trading campaigns reaching 2 million people per annum; *Develop partnerships with Intergovernmental State enforcement Agencies, i.e. SARS, CIPC, Customs, SAPS, Hawks, Brand SA and - multi disciplinary process with key stakeholders	Participation in the Nedlac Task team on Anti-piracy at least twice per annum	*No activity planned for Q4	*Participated in the Nedlac TIC task team meetings dealing with unfair trade, incl. illicit trade and illegal imports	
Growing the database of South African supplier products and services for local procurement	*Promotion of Database - NATIONAL CAMPAIGN to grow the number of companies registering on the database.	*500 new products and/or services registered	*100 new products and/or services registered for Q4	*265 new products and/or services registered	
*Official Database for Local Products and Services to be utilized by all South Africans and all Government entities when procuring designated and local products	*Call to Action campaigns (Above and Below the line campaigns) reaching businesses. *Promotion of database to both the public and private sector through workshops / regular communique (this will include the promotion of other SA Made Products as per the designated sectors). Measured in terms of how many public institutions reached that are using the database.	*Promotion of database to at least 9 provincial public-sector forums	*No provincial public-sector forums planned for Q4	*2 procurement forums held (NW and EC)	*The NW forum had been postponed from Q3 due to the political instability in the Province.

Strategic objective/outcome					
Performance Measure or Indicator	Annual Target	Quarterly Milestone (Q4 target)	Actual Achievement (Q4)	Reason for Variance	
		*Promotion of database to at least 9 provincial business forums	*No provincial business forums planned for Q4	*1 Business forum held in Eastern Cape	
		*Promotion of database to at least 2 business associations or chambers	*No workshop with a business association or chamber planned for Q4	*Presentation to the Franchise Association of South Africa (FASA)	
Strengthening Media relations, PR and social media	*Daily, weekly, monthly monitoring of media coverage on the campaign and analysis thereof	*Media Monitoring Regular monitoring of media reports coverage on Proudly SA, its members and other key stakeholders	*100% of Daily monitoring through Newsclip of all coverage on Proudly SA	*Weekly column in the Business Day newspaper, Media24 monthly advertorial, Media Releases, Radio interviews.	
	* Number of published press releases prepared per month (Regular communication in print media aimed at members, media, government departments, consumers and other stakeholders)	* Press releases At least 24 press releases per annum	*6 press releases issued per quarter	*15 press releases issued Refer to S4.5.5 of the detailed report	
	*Number of interactions with the media per annum to increase the publicity and raise the profile of Proudly SA. This is part of the media relations strategy where	*Media engagement *At least 16x individual media engagements per annum	*4 media/editor's meetings per quarter	*More than 20 media engagements - Refer to S4.5.5 of the detailed report	
	the campaign can discuss with the media tactical issues, e.g. job losses in specific sectors as well as strengthen relations with the media through media breakfasts/lunches & media meetings hosted by the CEO, Chairperson, board or the PR Manager	* At least 2 x Media meet & greet networking sessions per annum	One (1) media meet & greet networking session planned for Q4	*Buy Local Summit & Expo media launch hosted	

Strategic objective/outcome					
Performance Measure or Indicator	Annual Target	Quarterly Milestone (Q4 target)	Actual Achievement (Q4)	Reason for Variance	
	*Daily communication on Twitter, Facebook and Instagram. Increased activities during campaigns	* Social Media activities daily	*Daily updates on Twitter, Facebook and Instagram done	*Daily updates done on Twitter, Facebook & Instagram resulting in an increase in the number of followers on all 3 platforms. The Proudly SA Twitter account now has 160,851 followers and Facebook has more than 15,070 followers & Instagram has more than 3,043 followers	
	*Increase following on social media platforms and increase in publicity	*Increase following on all social media platforms by 5% per annum	Increase following on all social media platforms by 5% per quarter	*on average in excess of 5% for Q4	
	*Major PR activation to increase awareness about the campaign and the "Buy Local" campaign	*Valentine's Day activation 1 per year on Valentine's day	*This activation is scheduled to take place during Q4 (Feb '19)	*Activation took place with Mango on 14 November 2018	
Retention and Recruitment Members	Number of members recruited and retained	*Recruit at least 200 new members for the year	*50 new members recruited during the quarter	*52 new fully paid up members recruited	
		*Retain at least 80% of all members due for renewal for the year	*80% of all members due for renewal renewed membership	*59% of all members due for renewal, renewed their membership	An upgrade of the SAP CRM system used for invoicing renewals caused integration problems which resulted in some members being invoiced late in the quarter
Financial Management: Proper processing of all financial transactions on SAP and maintenance of records and supporting documents for audit purposes in compliance with relevant standards	Percentage of processing of all financial transactions done accurately and correctly at all times	100% accurate and correct processing of all financial transactions - unqualified opinion and clean audit reports for 2017/18 financial year end audit - Annual Financial Statements	*100% accurate and correct processing of all financial transactions during each quarter	*All financial transactions correctly and accurately processed during Q4	

Strategic objective/outcome					
Performance Measure or Indicator	Annual Target	Quarterly Milestone (Q4 target)	Actual Achievement (Q4)	Reason for Variance	
Risk Management	Approved annual strategic risk register and quarterly risk management reports	100% compliance	100% compliance	Risk Register finalized and updated for the quarter	
Human Resources Management: Organisational structure is always aligned to organisational strategy	Extent (Percentage) of alignment of the functional organogram with the approved strategy	*Organogram with positions informed by the organisational strategy and aligned completely	*100% alignment of organogram to the strategy in every quarter	*Organogram fully aligned (100%) to the strategy	
	*Percentage of critical positions filled	*All (100%) critical positions filled at all times	*All (100%) critical positions filled during the quarter	*All critical positions filled during the quarter	
Performance Management	Performance management system to set and evaluate performance targets and levels every 4 months	ormance Agreements signed all personnel assessed y 4 months during a 12-ths Performance Cycle that from August 2017 to July ormance across all ortherts is not lesser than intents is not lesser than	100% compliance	100% compliance	
Quality Management System in place	ISO 9001-based system in place and organisational activities in line with the system policies, processes and procedures	70% Migrate to ISO9001 of 2015 Standard and monitor continued compliance to the requirements	100% compliance	100% compliance	
Compliance to Statutory Requirements	Comply with SARS, Employment Equity, and Occupational Health and Safety requirements	Make monthly, mid-term and annual submissions with relevant institutions to fully comply with SARS, Employment Equity, and Occupational Health and Safety requirements	100% compliance	100% compliance	

PFMA AND TREASURY REGULATIONS CHECKLIST

Corporate Management

NO.	SECTION	DESCRIPTION	ACTION YES NO	N/A	COMMENTS
÷	64	Accounting Authority	In terms of section 49(3) the relevant treasury, in exceptional circumstances, may approve that a functionary other than the board or CEO be the AA of the public entity. In this regard, has the Auditor-General been informed in writing of any such approval or instruction?	×	The Board is the Accounting Authority of Proudly SA
2	TR 27.3.1	Chief Financial Officer	In the case of a 3A or 3C public entity, has a chief financial X officer been appointed to head the finance division?		There is a Chief Financial Officer even though Proudly SA is not a public entity
mi	56(1)	Delegations of Authority	Have the powers entrusted or delegated to the accounting X authority been delegated to other officials within the public entity?		There is a Schedule of Delegated Authority in place and this has been approved by the Board
4	51(1)(a)(i)	Internal Control	Does the public entity have: an effective, efficient and transparent system of financial and risk management and internal control?		The policies and processes are in line with best practice and are being modified where required to fully comply with the PFMA
	51(1)(a)(ii)		A system of internal audit under the control and direction of X an audit committee complying with and operating in accordance with regulations and instructions prescribed in terms of sections 76 and 77?		There is an outsourced internal audit function due to the size of the organisation and it reports to the Audit committee and complies with the provisions of sections 76 and 77
	TR 27.1.1		Is the audit committee a sub-committee of the accounting X authority?		The audit committee is a sub-committee of the Board
	77(a)		Does the audit committee consist of at least 3 persons? X		The audit committee has at least 4 members
	77(b)		Does the audit committee meet at least twice a year? X		The committee meets at least twice a year annually and met 3 times in the previous financial year
	TR 27.1.6		Does the audit committee operate in terms of written terms of X reference?		There are approved terms of reference for the Audit and Risk committee
	TR 27.1.6		Are the terms of reference reviewed at least annually to ensure X its relevance?		The terms of reference are reviewed by the Audit committee annually

NO.	SECTION	DESCRIPTION	ACTION	YES	ON ON	N/A	COMMENTS
	27.1.8		Does the audit committee review the following:				The Audit Committee considers and approves the Audit plans of both the outsourced Internal and External Audit functions which detail all the information referred to herein, as well as all the findings and recommendations of the auditors in respect of this
			 The effectiveness of internal control systems; 	×			
			 The effectiveness of internal audit; 	×			
			 The risk areas of the entity's operations to be covered in the scope of internal and external audits 	×			
			 The adequacy, reliability and accuracy of financial information provided to management and other users of such information 	×			
			 Any accounting and auditing concerns identified as a result of internal and external audits 	×			
			 The entity's compliance with legal and regulatory provisions 	×			
			The activities of the internal audit function, including its annual work programme, coordination with the external auditors, the reports of significant investigations and the responses of management to specific recommendations; and	×			
			 Where relevant, the independence and objectivity of the external auditors. 	×			
	TR 27.1.10(a)		Does the audit committee report and make recommendations to the accounting authority?	×			The Audit committee does report and make recommendations to the Board on a quarterly basis
	TR 27.1.13		Does the audit committee meet annually with the Auditor- General or external auditor to ensure that there are no unresolved issues of concern?	×			The Audit committee meets with the external auditors prior to and after completion of external audits
1							

NO.	SECTION	DESCRIPTION	ACTION	YES	ON	N/A	COMMENTS
	TR 27.2.1		Are risk assessments conducted regularly to identify the public entity's emerging risks? Does the public entity have a risk management strategy (including a fraud prevention plan) to direct internal audit effort and priority and to determine the skills required of managers and staff to improve controls and to manage these risks? If there is a risk management strategy, is it communicated to all employees?	× × ×			Risk Assessment is done annually and the Risk Register is updated annually and reviewed quarterly. The company has a Risk Management Strategy and this informs the Risk Management Register. There is an approved Fraud prevention plan and Whistleblowing policy. All staff participate in the organisational Risk Management workshops
	TR 27.2.5		Are the purpose, authority and responsibility of the internal audit function defined in an audit charter?	×			The purpose, authority and responsibility of Internal Audit is contained in the Internal Audit charter
	TR 27.2.6		Is internal audit conducted in accordance with standards set by the Institute of Internal Auditors?	×			Internal Audit is conducted in accordance with required standards, and this is checked when the internal auditors are appointed
	TR 27.2.7		Has the internal audit function prepared a three-year strategic internal audit plan based on the risks facing the public entity? Does the internal audit function report to the audit committee detailing its performance against the plan?	× ×			The Internal Audit plan approved by the Audit committee is a rolling 3-year plan All internal audit reports are tabled at the Audit Committee and the Auditors report to the committee on all their work, including tabling their quarterly progress against the approved audit plan
	TR 27.2.10		Does the internal audit function evaluate the following: The information systems environment; The reliability and integrity of financial and operational information; The effectiveness of operations; Safeguarding of assets; and Compliance with laws, regulations and controls	×			As part of the annual Internal audit plans, the areas referred to herein, are included for audits. They are therefore evaluated (audited) annually and reported once these specific audits are concluded

NO.	SECTION	DESCRIPTION	ACTION	YES	ON .	N/A	COMMENTS
и́	51(e)	Financial Misconduct	Have effective and appropriate disciplinary steps been taken against any employee of the public entity who has: Contravened or failed to comply with a provision of the PFMA Committed an act which undermined the financial management and internal control system of the public entity Made or permitted irregular or fruitless and wasteful expenditure		×		No employee has committed any of the offences listed herein
	86(2)		Has the accounting authority been found guilty of an offence or is there any investigation pending relating to the willful or negligent failure to comply with the provisions of sections 50, 51 or 55?		×		
	TR 33.1.1		Have any employees of the public entity committed financial misconduct?		×		
	TR 33.1.2		If so, was the investigation instituted within 30 days?			×	
	TR 33.2.1		Is the Executive Authority, Auditor-General and relevant treasury advised if any criminal charges that have been laid against persons for financial misconduct?			×	If any criminal charges are instituted for financial misconduct, the Executive Authority will be advised accordingly
	TR 33.3.1		Is the Executive Authority, Auditor-General and relevant treasury provided with a schedule detailing: The outcome of any disciplinary hearings and /or criminal charges; The names and ranks of employees involved; and The sanctions and any further actions taken against these employees.			×	The reports on any disciplinary hearings held are reported to the Accounting Authority through the relevant subcommittee (HR and Remunerations Committee).

PFMA for Public Entities: Planning and Budgeting

COMMENTS	The budget and cash flow for the financial year were submitted to the dti on time The Board has approved the Strategic Plan and it was submitted to the dti and a Business plan was developed based on the approved Strategic plan.	The approved strategic plan and business plan has been submitted to the di as the Executive Authority This is built into the approved strategic plan Risk Management plan exists Fraud prevention plan approved Materiality is determined prior to and during external audits This is part of the corporate plan submitted to the Executive Authority after approval by the Board as the Accounting Authority	A memorandum of Association (MoA) has been concluded and signed with the dti The draft MoA does detail the key performance measures and the indicators to be attained
N/A			
N N			
YES	× ×	× × × × × ×	× ×
ACTION	Did the accounting authority submit the following to the relevant treasury and to the accounting officer of the department at least one month before the start of the public entity's financial year: • a projection of revenue, expenditure and borrowings for the financial year in the prescribed format, and • a corporate plan in the prescribed format covering the affairs of that public entity or business enterprise for the following three financial years, and if it has subsidiaries, also the affairs of the subsidiaries.	Does the corporate plan include the following: strategic objectives and outcomes identified and agreed upon by the executive authority in the shareholder's compact; strategic and business initiatives as embodied in business function strategies; key performance measures and indicators for assessing the entity's performance in delivering the desired outcomes and objectives; a risk management plan; a materiality/significant framework, referred to in Treasury Regulation 28.1.5; a financial plan addressing - revenue, expenditure and borrowings; asset and liability management cash flow projections; capital expenditure programmes; and dividend policies	Does the public entity conclude a shareholder's compact with the executive authority on an annual basis? If yes, does the shareholders compact document the mandated key performance measures and indicators to be attained as agreed between the accounting authority and the executive authority?
DESCRIPTION	Annual budget, corporate plan and shareholder's compact by Schedule 2 public entities and government business enterprises		
NO.	1. 52	TR 29.1.1	TR 29.2.

COMMENTS	Specific to Schedule 3 non business entities, however Proudly SA does submit its budget to the dti as required as per the MoA	Specific to Schedule 3 non business entities and not applicable to Proudly SA, however Proudly SA does submit its budget to the dti as per the MoA	Specific to Schedule 3 non business entities and not applicable to Proudly SA however, Proudly SA does not budget for a deficit	Specific to Schedule 3 non business entities and not applicable to Proudly SA, however a strategic plan was submitted as per the MoA	Final strategic plan submitted as per requirements contained in the MoA	The Strategic plan approved by the Board does cover all the areas as required by the Treasury Regulations
N/A				×	×	
ON			×			
YES	×	×				** * * * *
ACTION	Did the accounting authority submit a budget to the executive authority for his or her approval at least six months prior to the start of the financial year of the department designated by the executive authority?	Was the budget submitted to the executive authority via the accounting officer of the department designated by the executive authority?	Did the public entity budget for a deficit or accumulate a surplus without approval of the National Treasury?	Did the accounting authority submit a proposed strategic plan to the executive authority for his or her approval at least six months before the start of the financial year of the department designated by the executive authority?	Was the final strategic plan submitted to the executive authority before 1 April?	cover a period of three years; include objectives and outcomes as include performance measures and indicators for assessing the public entity's performance in delivering the desired outcomes and objectives; and include the materiality/significant framework, referred to in Treasury Regulation 28.1.5.
DESCRIPTION	Annual budgets by non-business Schedule 3 public entities					
	53(1)	53(2)	53(3)	TR 30.1.1	TR 30.1.2	TR 30.1.3
NO.	7	u)	u)		-	

PFMA for Public Entities: Management of Working Capital

COMMENTS	A written assurance is submitted to the dti in the form of a letter confirming compliance with Section 38(1)(j) of the PFMA on a quarterly basis	The procurement system is in line with section 217 of the constitution, and is fair, equitable, transparent, competitive and cost-effective. The SCM policy has been revised to ensure full compliance with the PFMA and has been approved by the Board There are currently no major capital projects
N/A		×
NO		
YES	×	× ×× ×
ACTION	Has the public entity submitted a written assurance to the transferring department to the effect that the entity has and maintains effective, efficient and transparent financial management and internal control systems?	have an appropriate procurement and provisioning administration system, which is fair, equitable, transparent, competitive and cost-effective? have a system for properly evaluating all major capital projects prior to a final decision on the project? collect all revenue due? Have mechanisms in place to prevent irregular and fruitless and wasteful expenditure? Manage available working capital efficiently and economically?
DESCRIPTION		
SECTION	38(1)(j)	51(1)
NO.		

NO.	SECTION	DESCRIPTION	ACTION	YES	ON	N A	COMMENTS
	TR 29.1.3 TR 29.1.6		Did the public entity submit a corporate plan and borrowing programme to the relevant treasury? (Schedule 2, 3B and 3D entities only)			×	Proudly SA is not a Schedule 2, 3B or 3D entity and does not borrow any funds
			If a borrowing programme was submitted, did it include?				
			The terms and conditions on which the money was borrowed?			×	
			Information on proposed domestic borrowing;			×	
			Information on proposed foreign borrowing (national entities)			×	
			Short and long term borrowing;			×	
			Borrowing in relation to a pre-approved corporate plan			×	
			The maturity profile of the debt;			×	
			The confirmation of compliance with existing and proposed loan covenants;			×	
			Debts guaranteed by the government;			×	
			 Motivations for government guarantees, if required; and 			X	
			The executive authority's approval of the borrowing programme, if required by the legislation in terms of which the entity was established.			×	
	TR 32.1.1		Did the public entity borrow money for bridging purposes? If yes:		×		No money borrowed by the campaign for any purposes, including for bridging
			 Was approval obtained from the Minister of Finance? Was the debt repaid within 30 days from the end of the financial year? 			× ×	pur poses

PFMA for Public Entities: Reporting

NO.	SECTION	DESCRIPTION	ACTION	YES	NO	N/A	COMMENTS
+	TR 26.1.1	Quarterly Reporting	Does the public entity submit information on its actual and projected revenue and expenditure to the designated accounting officer within 30 days from the end of each quarter? (Schedule 3A and 3C entities)	×			Proudly SA is not a Schedule 3A or 3C entity, but does submit quarterly reports with the required information to the dti as per the MoA (30 days from the end of each quarter)
	TR 26.1.2		Does the public entity report quarterly to the executive authority (via the designated accounting officer) on the extent of compliance with the PFMA and Treasury Regulations? (Schedule 3A and 3C public entities)	×			Proudly SA is not a Schedule 3A or 3C entity, but does submit quarterly reports with the required information to the dti
	TR 29.3.1 TR 30.2.1		Has the public entity established procedures to report quarterly to the executive authority in relation to progress made against achieving the targets set out in the strategic and corporate plan?	×			Proudly SA is required in the MoA to submit quarterly reports to the dti, as per the template provided. The quarterly report sets out the progress made against achieving the set targets as contained in the APP
~ i	55	Annual report and financial statements	Did the public entity submit the following to the relevant treasury, executive authority and Auditor-General within 5 months from the end of the financial year: • An annual report on the activities of the public entity during that financial year. • The financial statements for that financial year after the statements have been audited; • The report of the auditors on those statements.	× × ×			The Annual Report, Annual Financial Statements and the Auditors report on the financial statements, are all submitted to the dti on time, as required in the MoA

NO.	SECTION	DESCRIPTION	ACTION	YES	NO	N/A	COMMENTS
			Does the public entity's annual report and financial statements fairly present the state of affairs of the public entity, its business, its financial results, its performance against predetermined objectives and its financial position as at the end of the financial year concerned?	×			The Annual Report and Annual Financial Statements fairly presents the information referred to herein
			Does the annual report and financial statements include:	×			
			 Any material losses through criminal conduct and any irregular expenditure and fruitless and wasteful expenditure that occurred during the financial year; 	×			No material losses incurred through criminal conduct and fruitless expenditure (penalties) incurred during the previous financial year reported as such
			Any criminal or disciplinary steps taken as a consequence of such losses or irregular expenditure or fruitless and wasteful	××			No criminal charges instituted as no such loss was incurred
			 Any losses recovered or written off; Any financial assistance received from the state and commitments made by the state on its behalf; The financial statements of subsidiaries. 			×	Proudly SA does not have any subsidiaries
	65		Did the executive authority table the annual report and financial statements within one month after the accounting authority received the audit report?			×	The Executive Authority is not obliged to table this as Proudly SA is not a public entity, however the Annual report is submitted to the
			If no, did the executive authority table an explanation in the Legislature setting out the reasons why the annual report and financial statements were not tabled?			×	out to enable the Minister to table this if the need arises
	TR 27.1.7		Does the annual report contain a disclosure to the effect that the audit committee has adopted a formal terms of reference	×			This disclosure was included in the Governance section in the Annual Report as the audit committee has an approved set of Terms of references
	TR 27.1.10		Did the audit committee comment on its evaluation of the public entity's financial statements?	×			The Audit committee does comment on the public entity's financial statements in the AFS contained in the Annual Report

NO.	SECTION	DESCRIPTION	ACTION	YES	9	N/A	COMMENTS
	TR 28.1.1		Does the financial statement include a report by the accounting authority that discloses the emoluments of all directors and executive members of the public entity and its subsidiaries?	×			
	TR 28.1.2		If yes, to above, does the disclosure include? • Fees for services as a director or executive member; • Basic salary; • Bonuses and performance related payments; • Sums paid by way of expense allowances; • Contributions made to any pension fund, medical aid, insurance scheme, etc.; • Any commission, gain or profit sharing arrangements; • Any share options, including their strike price and period; and • Any other material benefits received.	××××		× × ×	No commission, gain or profit sharing applicable No share options as there is no shareholding No other material benefits received by the directors and executive members
	TR 28.1.3		Has your public entity adjusted its financial year in accordance with the table in TR 28.1.3?			×	Not applicable, as Proudly SA's financial year is in line already – 31 March
	TR 28.2.1		Does the annual report provide details of the materiality/significant framework applied during the financial year?	×			

PFMA for Public Entities: Cash Management, Banking and Investment

NO.	SECTION	DESCRIPTION		ACTION	YES	ON	N/A	COMMENTS
1.	51(1)(b)(iii)							
	TR 31.1	Cash Management	Are system entity to e manageme	Are systems, procedures and processes in place in the public entity to ensure efficient and effective banking and cash management, which includes?				Proudly SA is not a public entity but conforms to best practice as prescribed by the PFMA and Treasury Regulations for its banking and cash management
				Collecting and banking revenue promptly Making payment no earlier than necessary with due regard for efficient, effective and economical programme delivery and the public entity's normal terms for account payments;	×			
			•	Avoiding prepayments for goods and services unless required by the contractual arrangements with the supplier;	×			
				Accepting discounts to effect early settlement;	×			
				Pursuing debtors with appropriate sensitivity and vigor to ensure that amounts receivable by the public entity are collected and banked promptly;	×			
				Accurately forecasting the public entity's cash flow requirements;	×			
				Timing the in and out flow of cash;	×			
				Recognizing the time value of money, i.e. economically, efficiently, and effectively managing cash;	×			

NO.	SECTION	DESCRIPTION	ACTION	YES I	NO N	N/A	COMMENTS
			 Taking any other action that avoids locking up money unnecessarily and inefficiently, such as managing inventories to the optimum level for efficient and effective programme delivery, and selling surplus or under- utilized assets; Performing bank reconciliations at least weekly; Making regular cash forecasts; and Alignment of the approved budget with monthly cash flows; Variance analyses of actual cash flow with the approved budget 	× ×× ×			
2.	TR 31.2.1	Banking	Does the public entity submit a list of all its banking accounts to the National Treasury by 31 May of each year?			×	The campaign submits its list of bank accounts to the dti as per the MoA
ri	TR 31.3.2 TR 31.3.2	Investment	Does the public entity have an investment policy? If yes to the above, does the investment policy include the: selection of counter-parties through credit risk analyses; establishment of investment limits per institution; establishment of investment limits per investment instrument; monitoring of investments against limits; reassessment of investment policies on a regular basis; reassessment of counter-party credit risk based on credit ratings; and reassessment of investment instruments based on liquidity requirements.			×	The Proudly SA campaign does not have enough long term cash reserves to enable it to invest. Any surplus funds are placed in Call accounts with the highest rate of returns, as negotiated with the banking institution where the funds are kept.

PROGRESS ON ACTIONS IN THE RISK REGISTER

As at 331 March 2019

Time Frame	Ongoing	31 March 2019	Ongoing	31 March 2019	31 March 2019
Action owner	CFO/MANCO			Executive Manager: Membership, Legal & Compliance	Executive Manager: Membership, Legal & Compliance: Executive Manager HR & &
Actions to improve management of the risk	Revenue generation strategy to be implemented Stakeholder engagement Membership to convert/approach former members			Integration with National Treasury's CSD	Maintaining current efforts (clothing retail) and increasing focus on the FMCG
Risk owner	6 CFO/MANCO	3 Executive Manager: Marketing & Comms	8 Executive Manager: Membership, Legal & Compliance	1 MANCO	Manager: Manager: Membership, Legal & Compilance: Executive Manager HR & & Administration
Residual risk	Medium	Low	Medium	Low	Medium
pay seau	%000	30%	%05	10%	20%
Perceived control effectiveness	C0001	Good	Satisfactory	Very good	Satisfactory
Current	Sponsorship and strategic partnerships to implement to consumer education Improved value proposition to attract high value members	Dipstick surveys; Post event surveys; Debriefs; Lessons learnt	value proposition to attract high value members especially with relaliers & manufacturers	Segmentation of public and private sectors & consumers	Focused membership/ recruitment drive: Improved value proposition to attract high value members
Inherent risk	High	Medium 9	High 16	Wedium 9	High 16
Likelihood	Common	Woderate 3	Likely 4	Moderate 3	Likely 4
act	4	s safe	4	cate 3	4
Impact	Wejor	Moderate	Wejou	Moderate	D , + D
Risk Description	Insufficient financial resources to roll out consumer education and awareness campaigns to reach wider scale of the market	Effectiveness of the current campaigns and lack of measurement thereof	Insufficient products available to consumers at point of sale	Lack of segmentation of the target market and content of the material presented	Insufficient manufacturing major players coming on board and not all sectors are covered
Risk Category	Strategic Risk				Strategic Risk
Objective (Strategic/Operational)	Educate consumers on the importance of buying local- Influencing 'Buy Local 'purchase behaviour Promoting the country of origin label to improve fair and legal trade				Growing the database of South African supplier products and services for local procurement
Risk					

Time Frame	31 March 2019	31 March 2019	Ongoing	Ongoing
Action owner	Executive Manager: Membership, Legal & Compliance; Executive Manager HR & A	CEO		CEO
Actions to improve management of the risk	Monitoring the regulation/compliance Creating internal capacity within the organisation	Disaster recovery site to be identified and secured		Form smart partnerships with stakeholders
Risk owner	Executive Manager: Membership, Legal & Compliance; Executive Manager HR & &	CEO	Medium 6 CFO/CEO	CEO
Residual risk	ιο >	9 E	9 Wn	2
Res	Low	Medium		Low
ved rol	× 20%	y 50%	y 50%	у 20%
Perceived control effectiveness	Satisfactory 50%	Satisfactory 50%	Satisfactory 50%	Satisfactory
Current	Training to implement best practices	backups of core systems; Antivirus software; 24 hour security with armed response; insurance	Fraud prevention plan; Tip-offs anonymous; Procurement Policy; Delegation of Authority	Website with the search facility; IT Framework & Strategy
rent	o	12	12	6
Inherent risk	Medium	Medium 12	Medium	Medium
Likelihood	Moderate 3	Moderate 3	Moderate 3	Moderate 3
	m	4	4	т
Impact	Moderate	Major	Major	Moderate
Risk Description	Imminent POPI Act	Business Continuity	Fraud & corruption	Lack of IT capacity and intelligence
Risk Category		High-level Operational Risks		
Objective (Strategic/Operational)		Financial Management		
Risk				

α

PROGRESS AGAINST POST-AUDIT IMPLEMENTATION PLAN

No.	Finding	Corrective Action (Plan)	Status
- -	Completeness of operating expense as invoice not recorded on the general ledger	AFS were adjusted accordingly. Management will ensure that all invoices are recorded in the accounting records on the accrual basis	Completed
2.	Invoice recorded in the incorrect accounting period	AFS were adjusted accordingly Management will ensure that all transactions are recorded in the correct financial period, and that adequate internal control processes are put in place to identify such transactions.	Completed
3.	Supplier invoiced Proudly SA amount higher than the signed trade exchange agreement	AFS were adjusted accordingly Management will ensure that supporting documents are reviewed against invoices supplied for payment before being processed.	Completed
4.	Accuracy of leave days used to accrue for leave pay	Management will ensure that a regular reconciliation is performed between the leave schedule and leave forms and the accrual calculation is accurate and complete.	Completed
5.	Reassessment of useful lives incorrectly calculated	AFS were adjusted accordingly	Completed
.9	Assets not tagged on the fixed asset register	All identifiable items will be tagged	Completed
7.	Minutes of meeting not signed by the respective chairpersons	Minutes have since been signed The Board secretariat will ensure that all minutes of meeting are signed by the respective chairpersons	Completed
8.	Duplicate invoices recorded in the general ledger	AFS were adjusted accordingly	Completed
9.	Incorrect aging of the creditors balances as payments are incorrectly allocated	This is SAP problem and the SAP service provider has been advised of the problem and they are in the process of resolving the problem	In progress
10.	Balance as per the creditor's statements does not agree to the age analysis	Additional information was provided to the auditors to resolve this finding Management will ensure that creditors' reconciliations are performed on a regular basis and all variances are immediately resolved	Completed
11.	Incorrect apportionment of revenue received in the current year and revenue received in advance	AFS were adjusted accordingly AND a process was developed and implemented to address the audit finding	Completed
12,	No Sponsorship agreements in place for revenue received	Contracts will be signed between Proudly SA and sponsors	Completed

FINANCIAL REPORT

Financial report - expenditure vs budget (Quarter 4 – 1 January to 31 March 2019)

Description of item	Budget for the quarter (Q4) Rands	Actual for the quarter (Q4) Rands	Variance for the quarters (Q4) Rands	% Variance	Reason for Variance	Annual Budget Rands	YTD Actual (31 March 2019) Rands	YTD Variance (31 March 2019) Rands
INCOME								
Membership Fees	800,001	691,964	(108,037)	(14%)	Inclusive of Trade exchanges	3,200,000	3,800,787	600,787
Grant – the dti	6,739,000	6,734,000	(5,000)	(0.01%)		34,739,000	35,734,000	995 000
Project based funding - UNOPS	0	0	0	%0	Payment was due in 2017/18	0	493,420	493,420
Sponsorship	7,200 000	5,656,522	(1,543,478)	(21%)	Various sponsors for Buy Local Summit & Expo did not honour their 'pledges'	9,700,000	7,152,122	(2,547,878)
Other Income	0	71,582	71,582	100%	Interest income & sale of promotional items	0	182,755	182,755
Total Income	14,739,001	13,154,068	(1,584,933)	(11%)		47,639,000	47,363,083	(275,916)
EXPENDITURE								
HR and Staffing costs	4,929,715	5,042,181	(112,467)	(5%)	Medical aid inflation higher than budgeted	20,963,858	21,006,073	(42,215)
Administrative costs	1,694,661	1,524,279	170,382	10%	Cost containment coupled with timing nature of certain cost elements	6,261,143	4,965,055	1,296,088
Membership costs	114,443	33,270	81,173	71%	Cost cutting exercise undertaken	457,773	202,207	255,566
Marketing costs	10,309,093	10,433,284	(124,191)	(1%)	Timing nature of certain cost elements	18,732,426	18,791,295	(58,869)
Capital Expenditure & IT	166,950	381,082	(214,132)	(128%)	Timing nature of certain cost elements	1,223,800	1,189,536	34,264
Total Expenditure	17,214,862	17,414,097	(199,235)	(1%)		47,639,000	45,154,165	1,484,836